DOF Robotics

Interim Activity Report

For the Period from January 1, 2026 to September 30, 2026

Registered Office: Maltepe Mah. Yedikule Çırpıcı Yol St. Topkapı Trade Center 2, No: 1/133, Zeytinburnu, Istanbul, Türkiye

Trade Registry No.: 916381-0
MERSIS No.: 0302051606300017
Date: November 2026



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Trade Name:	DOF Robotik Sanayi A.Ş.
Reporting Period:	01.01.2026 - 30.09.2026
Registered Capital Ceiling:	TRY 625,000,000
Paid-in Capital:	TRY 155,000,000
BIST Market:	Main Market
Trade Registry No.:	916381-0
Registered Office:	Maltepe Mah. Yedikule Çırpıcı Yol Sk. Topkapı Tic. Merk. 2 Sitesi No:1/133 Zeytinburnu / İstanbul
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MESSAGE FROM OUR CHAIRMAN OF THE BOARD

Dear Stakeholders,



MUSTAFA MERTCAN
Chairman of the Board - DOF ROBOTICS

As DOF Robotics, we increased our net profit for the period by 420% to TRY 72.3 million and our revenue by 69% to TRY 452.4 million in the first half of 2026. We expect the expenditures and investments made during the first half of the year to translate into revenue more significantly, particularly in the final quarter. While sustaining our value-added growth through strategic investments such as DOF TECH and NeoCappadocia, we will continue to create value for Türkiye in the fields of technology, tourism, and manufacturing.

When we examine DOF Robotics' historical financial data, we observe that sectoral and operational seasonality plays a significant role in our revenue and profitability performance. While expenditures and investments come to the forefront in the first half of the year, we expect these expenditures to translate into revenue more significantly, particularly in the final quarter. In this respect, the fundamental characteristics of the industry on a global scale continue to apply to DOF Robotics as well. In the coming period, we will begin to see more clearly the impact of operations that we plan to launch through location-based businesses and revenue-sharing models. We believe that these projects will make significant contributions not only to our financial results but also to our cash flow. As we strengthen DOF Robotics' global growth, we are focusing on investments that will increase our production capacity, new projects in the experience economy, international expansion, and the development of new products based on advanced technologies. We consider the Arnavutköy investment, which our Company publicly disclosed through the Public Disclosure Platform (KAP), an important part of our long-term objectives to enhance our production and operational capacity. Within the scope of this investment, we aim to establish an integrated robot manufacturing facility in Türkiye under the name DOF TECH, with mass production capabilities. If we want to be among the countries developing the technologies of the future, we must maintain our connection with manufacturing. The real competition will take place in having the industrial infrastructure capable of producing the technologies we develop in high volumes and in a sustainable manner. For this reason, within the scope of DOF TECH, we aim to work with domestic suppliers to the greatest extent possible and contribute to the development of the robotics manufacturing ecosystem in Türkiye. We remain committed to our investments in advanced technology-based simulation, artificial intelligence, and autonomous systems. We believe that the next-generation products and software solutions developed through our R&D activities will support our global competitiveness. We are also shaping our vision in robotics around next-generation robots that can be used in the service sector, rather than conventional industrial robots. We are working on robots capable of operating in areas such as stores, airports, hotels, museums, shopping malls, and the tourism sector. Our goal is to develop digital workers capable of performing specific tasks autonomously, such as monitoring shelves, tracking inventory levels, assisting customers, or supporting security processes. At this point, it is of great importance for robots to be able to perceive their surroundings, recognize people, detect obstacles, and perform their tasks by moving safely. For the past three years, we have been working on artificial intelligence-integrated autonomous driving technologies at our R&D center. We believe that these technologies will also form the foundation of the humanoid and service robots we will develop in the future. At the same time, we anticipate that the Robot-as-a-Service (RaaS) model, under which robots are used through subscription or rental arrangements rather than outright purchases, will become increasingly widespread, particularly in the service sector. This model could accelerate the adoption of robotics by enabling

companies to benefit from robotic technologies without incurring high upfront investment costs. In line with all these developments, we aim to further enhance our global competitiveness by steadfastly continuing our investments and R&D activities in the field of robotics technologies.

Yours sincerely,

MUSTAFA MERTCAN
Chairman of the Board DOF ROBOTICS

ABOUT DOF ROBOTICS

Founded in Istanbul in 2006, DOF Robotics has been creating immersive entertainment destinations by combining advanced technology with creative storytelling. Since our establishment, we have specialized in the design and manufacture of high-tech VR (Virtual Reality) and AR (Augmented Reality) attractions, motion simulators, and interactive VR games. In 2018, the Company was officially recognized as an R&D Center, further strengthening its commitment to innovation and technology development. Today, with nearly two decades of experience and guided by our core values of trust, accountability, teamwork, and innovation, we export our products to more than 80 countries across six continents.

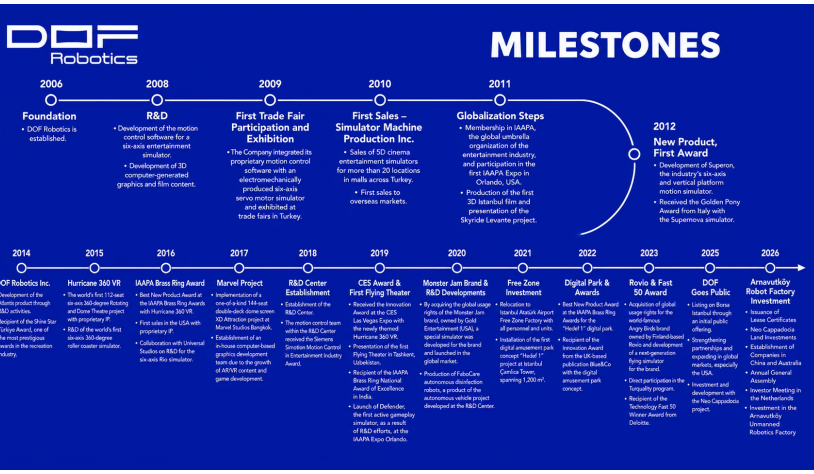
DOF Robotics is among the few companies worldwide that develop and deploy proprietary software for its simulation systems and games. Our product portfolio includes Flying Theaters, offering highly realistic flight simulation experiences; Dark Rides, featuring immersive interactive attractions with themed storylines; 4D Theaters, delivering multi-sensory cinematic experiences enhanced with motion, water effects, and other special effects; and VR & AR Games, providing virtual and augmented reality-based games and interactive experiences. Together, these solutions enable us to deliver immersive attractions for entertainment centers and theme parks around the world.

Through our Digital Park concept and simulator systems, which have been installed in more than 80 countries, we offer immersive space-themed experiences. One of the best examples of our technological expertise and creative storytelling is our Digital Park attraction, installed in Türkiye, where visitors complete a series of space missions as part of an interactive experience. Beyond entertainment, we believe our Digital Park concept encourages creativity and inspires visitors through immersive, interactive content. Reflecting the strength of our expertise and experience, this unique attraction reflects our commitment to continuous innovation and future-oriented entertainment solutions.

New products developed by our R&D team are carefully managed throughout every stage of development. Once customer orders are confirmed, they are managed in close coordination with our after-sales, operations, and supply chain teams, ensuring a seamless process through to final delivery.

We place sustainability at the core of our management approach. Guided by this commitment and supported by our innovation-driven culture and strong R&D capabilities, we integrate our sustainability objectives into all operational and management processes. In line with our energy efficiency goals, we achieve energy savings through the use of regenerative motors. Looking ahead, we aim to generate electricity from solar energy, a renewable energy source, and utilize it across both our manufacturing and operational processes, with the goal of eliminating the carbon footprint associated with our production activities.

We prioritize the health, safety, and professional development of our employees while contributing to society through corporate social responsibility initiatives and volunteer programs. We embrace diversity as a source of strength and uphold the principles of equality, diversity, and inclusion throughout our value chain. We believe that bringing together diverse perspectives and talents fosters innovation and collaboration, enabling us to achieve better outcomes for both our people and our business. We are firmly committed to conducting our business in accordance with the highest ethical standards in order to build trust-based relationships with all our stakeholders. We also expect our stakeholders to uphold these principles.



1.1 Board of Directors, Senior Management and Employee Information

1.1.1 Board of Directors

The members of the Board of Directors were elected at the Extraordinary General Assembly Meeting held on October 18, 2024.

NAME	POSITION	TERM OF OFFICE
MUSTAFA MERTCAN	Chairman of the Board	18.10.2024-18.10.2027
BAKIT BAYDALİEV	Vice Chairman of the Board	18.10.2024-18.10.2027
MURAT NADİR TANSEL SARAÇ	Member of the Board of Directors	18.10.2024-18.10.2027
FATİH MEHMET KEÇEBİR	Member of the Board of Directors	18.10.2024-18.10.2027
İSKENDER BALCI	Independent Member of the Board of Directors	18.10.2024-18.10.2027
KAAN ÖZÇELİK	Independent Member of the Board of Directors	18.10.2024-18.10.2027

Changes to the Board of Directors Subsequent to the Reporting Period

Mr. İskender Balcı, an Independent Board Member of our Company, resigned from his position effective October 2, 2026. Mr. Gökhan Alpen was appointed to fill the vacant position by a resolution of our Board of Directors dated October 20, 2026.

Mustafa Mertcan - Founder and Chairman of the Board of DOF Robotik Sanayi A.Ş.

Mustafa Mertcan began his entrepreneurial journey in 2006 while still a university student, developing simulator technologies. Following the launch of his first simulator in 2009, he expanded the Company's operations into international markets, completing hundreds of installations in more than 80 countries. Today, exports account for 95% of the Company's total business volume, and the Company has established a significant market presence in America and Asia.

He is also a regular guest on Digital Brain, a weekly artificial intelligence program broadcast on a national news channel.

In addition to his responsibilities at DOF Robotik Sanayi A.Ş., Mustafa Mertcan serves as:

Founding Chairman of TEPEA (Association of Theme Parks, Events and Attractions)

Member of the High Advisory Board of TEPEA

He has also served in various non-governmental organizations and currently serves as Chairman of the DEİK Türkiye–Portugal Business Council. Through these roles, he continues to contribute to strengthening Türkiye's international economic relations and enhancing the country's technological profile.

Bakıt Baydaliev - Vice Chairman of the Board and Chief Executive Officer (CEO)

Bakıt Baydaliev graduated from the Department of Economics at the Faculty of Economics and Administrative Sciences of Uludağ University. He subsequently earned a Master's degree in Economics and Political Science from the Faculty of Economics and Administrative Sciences at Marmara University, with a focus on the Russian economy during the transition period.

In 2008, Mr. Baydaliev joined Flokser Group as CIS Regional Director, where he gained extensive experience in import and export operations, product research, and business development, with a particular focus on sales and marketing.

In 2012, he joined Simülatör Makine Prodüksiyon Ltd. Şti., where he continued his sales and marketing career in the simulator industry.

After becoming a shareholder of DOF Robotik Sanayi A.Ş. in 2014, Mr. Baydaliev continued to lead the Company's marketing activities while serving as Vice Chairman of the Board and Chief Executive Officer (CEO).

He also served on the DEİK Türkiye–Mexico Business Council.

Murat Nadir Tansel Saraç - Member of the Board of Directors

Murat Nadir Tansel Saraç graduated from the Department of Economics at the Faculty of Political Sciences of Ankara University.

He began his career in 1998 as an Assistant Specialist at the Inspection Department of the Capital Markets Board of Türkiye and served as a Specialist in the same department until 2005.

He then joined Akfen Holding, where he served as Director of Affiliates and Investments until 2009. During this period, he was a Member of the Board of Directors of TÜVTürk Araç Muayene İstasyonları A.Ş. during its establishment. In 2007, he led the establishment of Akfen GYO A.Ş. and subsequently served as a Member of its Board of Directors.

He also established Akfen Gayrimenkul Ticareti A.Ş. to oversee the Group's international real estate investments and served as both its General Manager and a Member of the Board of Directors. Between 2009 and 2013, he acted as an advisor to the Board of Directors of Akfen Holding A.Ş. on real estate development, project finance, and capital markets.

In addition, he was a Founding Partner of Güney Ege Tarım İşletmeleri A.Ş. from May 2009 to November 2013. Between May 2012 and April 2018, he served as an Independent Member of the Board of Directors of Beyaz Filo Oto Kiralama A.Ş., Flap Kongre A.Ş., and Egeli & Co Yatırım Holding A.Ş. He also served as a Member of the Board of Directors of Türk Elektronik Para A.Ş. from 2016 to 2019.

Between 2019 and 2024, Mr. Saraç established and managed his own agricultural venture. He joined the Board of Directors of DOF Robotik Sanayi A.Ş. in October 2024.

Fatih Mehmet Keçebir - Member of the Board of Directors

Fatih Mehmet Keçebir began his professional career in 1998 while pursuing his university education. After working outside the family business for five years, he joined Ayzer Döküm, the family-owned company, where he served in the Purchasing Department.

In 2011, he led the Company's strategic diversification from its core business of iron casting for the heavy industry sector into the family entertainment center (FEC) industry. Under his leadership, the Bowlingo and PlayPark brands were established and have grown into one of Türkiye's largest family entertainment center chains, currently operating in 29 shopping malls across seven countries.

He also serves as Chairman of the Board of Ayzer Döküm, which supplies products to numerous automotive manufacturing plants in Western Europe and the United States and employs approximately 350 people across five countries.

In addition, Mr. Keçebir is a founding member of the Turkish Energy Policies and Economic Research Association (TEPEA), where he serves as a member of the High Advisory Board and Vice President. After serving for four years as Chairman of the Metal and Mining Sector Board at MÜSİAD, he was elected as a Member of the Board of Directors in 2017 and again in 2019. During his tenure, he also served as a member of the MÜSİAD High Executive Board, Chairman of the Global Executive Board, and Vice President of the Association.

İskender Balcı - Independent Member of the Board of Directors

İskender Balcı graduated from the English Business Administration Program at Marmara University in 2010. Following his graduation and successful completion of the required examinations, he joined the Ministry of Trade of the Republic of Türkiye (formerly the Ministry of Economy) in 2012 as an Assistant Foreign Trade Specialist.

After successfully completing the qualification examinations, he earned the title of Foreign Trade Specialist upon completing his master's thesis entitled "R&D Incentives in Türkiye and Around the World." During his tenure at the Ministry, he worked on product safety and inspections, foreign direct investment, and investment incentives, and represented the Ministry at numerous international trade fairs. He subsequently served as an Inspector within the Ministry.

In January 2018, he was appointed as Commercial Attaché at the Consulate General of the Republic of Türkiye in New York, United States, where he served for three years, playing an active role in strengthening trade relations and supporting international business development initiatives.

Following his tenure as Commercial Attaché, he joined the Machinery and Chemical Industry Corporation (MKE), first serving as Head of the Marketing and Export Department and later as Marketing and Sales Director. He played an active role in the organization's restructuring into Machinery and Chemical Industry Inc. (Makine ve Kimya A.Ş.). During this period, he participated in numerous international defense industry exhibitions and conducted consultations with domestic and international government officials.

He later stepped away from his corporate career to pursue entrepreneurial ventures in the e-commerce sector. He currently also serves as an Independent Member of the Board of Directors of Özata Denizcilik A.Ş.

Kaan Özçelik - Independent Member of the Board of Directors

Attorney Kaan Özçelik graduated from the Faculty of Law at Doğuş University in 2015. Following his graduation, he has been practicing law as a member of the Istanbul Bar Association.

He has also conducted academic research in the field of International Capital Markets Law.

1.1.2 Authority and Responsibilities of the Board of Directors and Senior Management

The Chairman and members of the Board of Directors, together with the Company's senior management, exercise the authority to represent and manage the Company in accordance with the relevant provisions of the Turkish Commercial Code, the Articles of Association, and the Board of Directors' Internal Directive No. 21 dated November 3, 2025.

1.1.3 Board Committees

In order to comply with the Corporate Governance Communiqué issued by the Capital Markets Board of Türkiye, the Board Committees were reconstituted pursuant to Board of Directors Resolution No. 17, dated October 13, 2025.

- **Audit Committee**

The Audit Committee oversees the Company's accounting system, the public disclosure of its financial information, the independent audit process, as well as the effectiveness and operation of the Company's internal control and internal audit systems.

The selection of the independent audit firm, the preparation of the independent audit engagement agreement, the initiation of the independent audit process, and the activities of the independent audit firm at every stage of the audit are carried out under the supervision of the Audit Committee.

The Audit Committee convenes at least once every three months, for a minimum of four meetings per year. The resolutions adopted at these meetings are documented in the minutes and submitted to the Board of Directors. Following each meeting, the resolutions are put into writing, signed by the Committee members, and maintained in the Company's records.

The Audit Committee submits its findings and recommendations relating to its duties and responsibilities to the Board of Directors in writing.

NAME	POSITION	INDEPENDENCE STATUS
İSKENDER BALCI	Chairman of the Audit Committee	Independent Member
KAAN ÖZÇELİK	Member	Independent Member

Development After the Reporting Period: Following the resignation of our Company’s Independent Board Member, Mr. İskender Balcı, on October 2, 2026, his memberships in the relevant committees also terminated as of that date. Changes to the committee structure will be updated following the completion of the appointment of new members.

- **Early Detection of Risk Committee**

The Early Detection of Risk Committee advises and makes recommendations to the Board of Directors on the identification, assessment, prioritization, monitoring, and review of the strategic, financial, operational, and other risks and opportunities that may affect the Company's operations. The Committee also provides recommendations on managing such risks and opportunities in line with the Company's risk profile, as well as ensuring that they are appropriately reported and taken into consideration in the Company's decision-making processes.

The Committee convenes at least once every two months, for a minimum of six meetings per year. Resolutions are adopted by the unanimous vote of the members present. Following each meeting, the resolutions are put into writing, signed by the Committee members, and maintained in the Company's records.

NAME	POSITION	INDEPENDENCE STATUS
İSKENDER BALCI	Chairman of the Early Detection of Risk Committee	Independent Member
KAAN ÖZÇELİK	Member	Independent Member

Development After the Reporting Period: Following the resignation of our Company’s Independent Board Member, Mr. İskender Balcı, on October 2, 2026, his memberships in the relevant committees also terminated as of that date. Changes to the committee structure will be updated following the completion of the appointment of new members.

• Corporate Governance Committee

The Corporate Governance Committee monitors the Company's compliance with the Corporate Governance Principles and, where full compliance has not been achieved, identifies the reasons for non-compliance and any resulting conflicts of interest. The Committee makes recommendations to the Board of Directors to improve the Company's corporate governance practices and oversees the activities of the Investor Relations Department.

In accordance with the regulations of the Capital Markets Board of Türkiye, the Committee also performs the duties of the Nomination Committee and the Remuneration Committee. As a matter of principle, the Committee convenes at least once every three months, for a minimum of four meetings per year, and may meet more frequently if deemed necessary. Resolutions are adopted by the unanimous vote of the members present. Following each meeting, the resolutions are put into writing, signed by the Committee members, and maintained in the Company's records.

Pursuant to Article 11 of the Corporate Governance Communiqué (II-17.1) issued by the Capital Markets Board of Türkiye, the Company has established an Investor Relations Department to ensure compliance with its obligations under the capital markets legislation.

An Investor Relations Manager has been appointed to the Investor Relations Department, reporting directly to the Company's General Manager and responsible for reporting on the Department's activities to the Board of Directors at least once a year. The Investor Relations Manager also serves as a member of the Corporate Governance Committee.

NAME	POSITION	INDEPENDENCE STATUS
KAAN ÖZÇELİK	Chairman of the Corporate Governance Committee	Independent Member
F. ZUHAL TORUN	Member	Investor Relations Director

During the accounting period ended September 30, 2026, the Audit Committee held three meetings. At these meetings, the consolidated financial statements and activity reports for the relevant periods, as well as the Realization and Evaluation Report on the Assumptions Used as the Basis for Determining the Initial Public Offering Price, were reviewed and evaluated.

During the same period, the Early Detection of Risk Committee held three meetings. At these meetings, the Committee evaluated the analyses conducted by the Sustainability Committee and the Corporate Risk and Audit Committee concerning the early identification and management of sustainability, corporate, operational, financial, and commercial risks.

During the reporting period, the Corporate Governance Committee held four meetings, primarily regarding the adoption of the Company's Code of Ethics.

The Committee was informed of the improvements made in relation to the corporate governance rating process and the scheduled date of the Company's General Assembly Meeting. Committee members were also provided with information on the Corporate Governance Information Form, the Corporate Governance Compliance Report, and the Interim Activity Report, all of which were being prepared in accordance with the Capital Markets Board of Türkiye's regulations and applicable legislation.

Furthermore, as no separate Remuneration Committee has been established under the Corporate Governance Principles, the duties and responsibilities of the Remuneration Committee continue to be carried out by the Corporate Governance Committee.

1.1.4 Employee Information

As of September 30, 2026, the Company had 127 employees.

Department	30.09.2026
Senior Management	8
Research and Development (R&D)	39
Administrative Affairs	6
Creative Design	7
Accounting	4
Human Resources	2

Department	30.09.2026
Operations and Supply Chain	12
Project	1
Sales and Marketing	14
After-Sales Support	4
Production	30
TOTAL	127

1.1.5 Amendments to the Articles of Association

No amendments were made to the Company's Articles of Association during the reporting period.

1.1.6 Number of Board Meetings Held During the Reporting Period and Attendance of Board Members

During the period from January 1, 2026 to September 30, 2026, the Company's Board of Directors held 14 meetings. The meetings were attended by a majority of the Board members.

1.2 Share Capital, Shareholding Structure and Privileged Shares

1.2.1 Share Capital

The Company's issued and paid-in share capital is TRY 155,000,000.

1.2.2 Shareholding Structure

SHAREHOLDER	SHAREHOLDING (TRY)	OWNERSHIP (%)	VOTING RIGHTS (%)
MUSTAFA MERTCAN	88.050.000	56,81	59,46
BAKIT BAYDALİEV	22.000.000	14,19	14,86
OTHER	44.950.000	29	25,68
TOTAL	**155.000.000**	**100**	**100**

1.2.3 Privileged Shares

A) Amount of Privileged Shares: TRY 5,000,000

B) Explanation of the Voting Rights Attached to the Privileged Shares: Holders of the Class A privileged shares are granted the privilege of nominating candidates for the Board of Directors and enjoy privileged voting rights at the General Assembly. Each Class A share carries five voting rights.

1.3 Direct and Indirect Subsidiaries of the Company and Their Shareholding Ratios

COMPANY NAME	COUNTRY OF INCORPORATION	PRINCIPAL ACTIVITY	TYPE OF INTEREST	RELATIONSHIP	OWNERSHIP INTEREST AND VOTING RIGHTS (%)	SHARE CAPITAL
Simülatör Makine Prodüksiyon Sanayi ve Ticaret Anonim Şirketi	Türkiye	(i) Entertainment Activities (ii) Machinery and Equipment (iii) Automotive (iv) Real Estate and Construction	Direct	Subsidiary	90	TRY 1,000,000.00
MM Yazılım Anonim Şirketi	Türkiye	Computer Programming Activities	Direct	Subsidiary	90	TRY 250,000.00
DOF Robotics Inc.	United States	Motion Ride Simulation Systems	Direct	Subsidiary	100	USD 359,532.00
DOF Robotics B.V.	The Netherlands	(i) Manufacture of Special-Purpose Machinery and Equipment (ii) Software Development, Production and Publishing (iii) Financial Holding Activities	Direct	Subsidiary	100	EUR 100.00
Grizzle Siber Güvenlik Yazılım A.Ş.	Türkiye	Cybersecurity Software	Direct	Subsidiary	51	TRY 250,000.00
DOF Robotics China Limited	China	Sales and Marketing of Robotic Entertainment Systems and Simulation Products	Direct	Subsidiary	100	USD 12,000.00
DOF Robotics Pty Ltd	Australia	Sales and Marketing of Robotic Entertainment Systems and Simulation Products	Direct	Subsidiary	100	USD 120,00

2. REMUNERATION OF THE MEMBERS OF THE BOARD OF DIRECTORS AND SENIOR MANAGEMENT

During the period from January 1, 2026 to September 30, 2026, the total remuneration paid to the members of the Board of Directors and senior executives amounted to TRY 10.800.000.

3. COMPANY OPERATIONS AND SIGNIFICANT DEVELOPMENTS



3.1 Principal Areas of Activity

The Company is one of Türkiye's manufacturers of motion simulators, developing high value-added robotic systems and software in areas including advanced technologies, artificial intelligence (AI), virtual and augmented reality (VR/AR), robotics, immersive training and entertainment technologies, motion simulators, game and content development, and image processing software technologies. The Company offers these products to theme parks and industrial sectors through autonomous technology solutions. Approximately 90% of its product portfolio is exported under the DOF Robotics brand to more than 80 countries worldwide.

The Company develops products for some of the world's most visited theme parks, including those of Universal Studios, Marvel, and Warner Bros., with a particular focus on the United States and China. It also collaborates on projects with globally recognized intellectual properties (IPs), including Angry Birds, Monster Jam, Transformers, and Smurfs. For these brands, the Company creates fully customized themed environments from the ground up, combining immersive virtual experiences with advanced special effects.

The Company's product portfolio is organized into three main categories, comprising more than 35 different product models: Entertainment Simulators, Training Simulators, and Multi-Purpose Industrial Robots, Video Games, and Software.

Entertainment Simulators: The Company currently manufactures 13 different entertainment simulator models, which are supplied to theme parks, entertainment centers, and individual customers. In addition to its existing product portfolio, the Company develops new product concepts and customized designs in line with specific customer requirements.



Content, CGI and Games: The Company has developed more than 21 VR films and interactive hardware-based games, including Space Miner, Meteor Strike, and Angry Birds. These films and games are licensed for integration with the Company's simulator products, enabling customers to offer a wider variety of immersive experiences.

DOF Robotics is home to one of Türkiye's leading CGI teams, developing proprietary content for submarines, time-travel, and space-themed environments, as well as simulator-compatible experiences incorporating educational elements. These contents are developed to support real-time interaction and are fully compatible with artificial intelligence (AI)-enabled applications.

Robotic Solutions: During the pandemic, the Company carried out extensive R&D activities and developed a fully autonomous Autonomous Mobile Robot (AMR). The robot was deployed to sterilize hospitals and other indoor environments during the pandemic and features proprietary software and mechanical design developed by the Company.

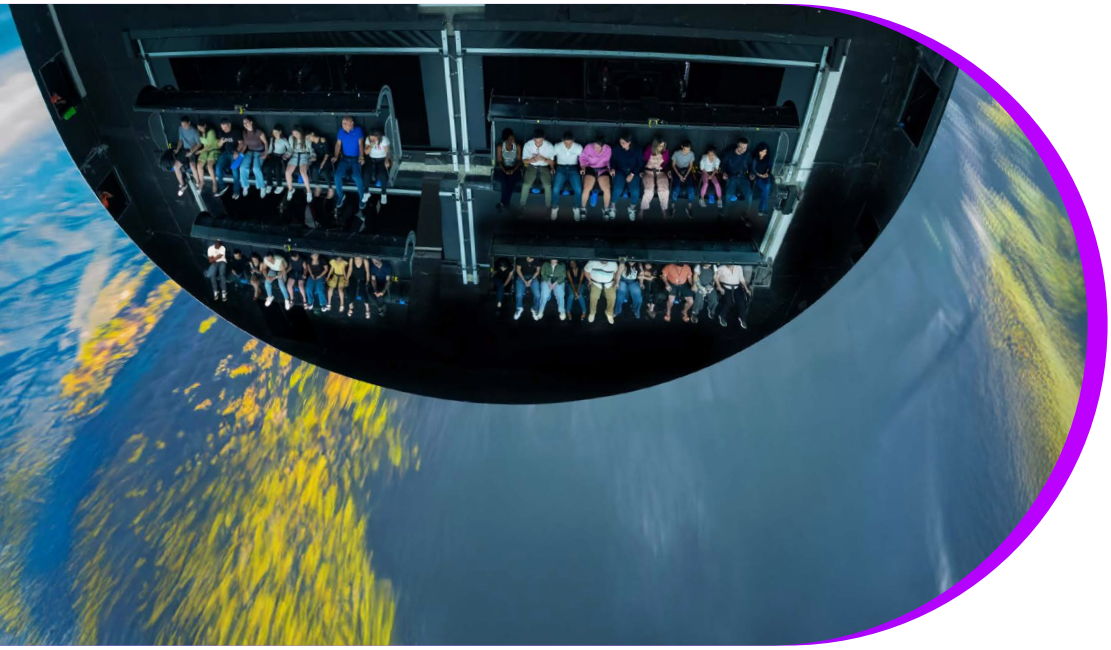
The Company continues to enhance the robot, with its latest development focused on integrating artificial intelligence (AI) capabilities. Designed for use across a wide range of industries and applications, the robot is being developed to collect and provide information, offer recommendations, deliver emergency assistance, and connect seamlessly with programmed systems within its operating environment. Through these capabilities, it aims to improve everyday life while enhancing operational efficiency across various business sectors.



3.2 Research and Development (R&D) Activities

The Company maintains an R&D infrastructure that complies with international standards in the fields of simulation technologies, VR/AR, AI-powered entertainment systems, autonomous robotics, and story-driven immersive simulation experiences, including Dark Ride, Immersive Tunnel, and Flying Theater attractions.

The Company's primary objective is to achieve the highest level of customer satisfaction. To this end, the products it develops provide customers with a strong competitive advantage not only in the domestic market but, more importantly, in international markets.



Our R&D Center employs 39 researchers, each specializing in their respective fields. The team consists of 5 researchers with master's degrees, 33 with bachelor's degrees, and 1 with an associate degree.

The R&D Center is organized into multidisciplinary units based on areas of expertise. This structure enables the development of tailored solutions for the specific requirements of each project while facilitating rapid prototyping and efficient field testing.

The R&D Center comprises the following units:

Mechanical Design Unit: Responsible for the mechanical design of simulators, motion platforms, and autonomous systems, as well as CAD/CAE analyses and prototype manufacturing.

Embedded Software Development Unit: Develops simulation software, control interfaces, PCB designs, and embedded software.

Game Development Unit: Develops game content, simulation experiences, and original game scenarios.

Artificial Intelligence Development Unit: Develops image processing, voice interaction, autonomous decision-making systems, and AI-powered customer experience solutions.

Autonomous Robot Development Unit: Designs the software and hardware integration of AGV/AMR systems, fleet management algorithms, and driving systems that comply with applicable safety standards.

Robotic Systems Development Unit: Develops robotic motion systems, servo-controlled platforms, safety sensors, and advanced control algorithms.

Electrical and Automation Unit: Responsible for the design and production of servo motor drives, control panels, sensor integration, energy management systems, and electrical automation infrastructure.

Projects Developed and Under Development in 2026:



Autonomous Dark Ride Project

This project, currently under development by DOF Robotics, is designed to deliver personalized and autonomous visitor experiences. Leveraging a ROS-based software architecture, wireless communication infrastructure, and AI-powered autonomous navigation systems, the ride vehicles are capable of interacting with scenic effects in real time.

The ride scenarios are dynamically adapted based on visitors' behavior and operate in full synchronization with lighting, sound, smoke, and animatronic effects. This system transforms the traditional Dark Ride concept into an intelligent, interactive, and data-driven immersive experience platform.

Meta AI Human Project

The Meta AI Human Project is an innovative initiative that integrates AI-powered digital human technologies with simulation systems. Through capabilities such as real-time facial animation, lip synchronization, gesture generation, and facial expressions, the system enables natural and engaging interactions with visitors.

Leveraging natural language processing (NLP), speech recognition, and multilingual support, the platform can be deployed in a wide range of applications, including virtual guides, story-driven characters, and digital assistants. Beyond theme parks, the system also delivers realistic and interactive solutions for the tourism, cultural, and education sectors.

AIQ Project (AI-Powered Smart Photo Booth)

The AIQ Project is an AI-powered smart photo booth that delivers personalized photographs and animated content through facial recognition and image processing algorithms. By analyzing users' facial expressions, the system generates customized content enhanced with visual effects and animations.

Through its cloud-based infrastructure, visitors can instantly share their photos and animations on social media platforms, enhancing user engagement and interaction. With its compact design, ease of installation, and extensive personalization capabilities, AIQ has strong potential for widespread adoption across the entertainment industry.

Flying Theater Customer Analytics and Monitoring System

This system utilizes YOLO-based image processing algorithms to analyze visitor attendance, seating arrangements, and movement patterns. The collected data is processed through the AWS cloud infrastructure and presented to operators in the form of detailed statistical reports.

Through real-time analytics, the system enables monitoring of visitor traffic, entry and exit times, and session-based usage data. These insights support data-driven decision-making in operational optimization, safety management, and content development.

2-Axis Active Motion Interactive Simulation System

This simulation system is built around a screen-based active motion platform that enables direct user participation. Interactive gamification scenarios synchronized with the platform's movements transform visitors from passive spectators into active participants in the experience. The system is based on the Angry Birds theme.

Its compact, scalable, and rapidly deployable design makes it suitable for a wide range of applications, from training simulations to competition-based entertainment experiences.

VR Animation Content Project for a 6-Axis Passive Motion Simulator

This project has been specifically developed for passive motion simulators, delivering immersive experiences through high-resolution VR animation content. The content is optimized to ensure seamless synchronization with the simulator's motion capabilities.

By combining cost efficiency with a high-quality user experience, this solution is particularly well suited for entry-level theme parks. In addition, thematic content can be easily adapted to accommodate different age groups.

Image Processing-Based Customer Analytics System

Designed to monitor visitor flow and behavior, this system utilizes advanced image processing algorithms to generate accurate insights into visitor density, average waiting times, and engagement levels.

The collected data helps enhance the visitor experience while enabling customers to monitor their revenue performance more accurately and reliably through data-driven analytics.

High-Resolution Virtual Reality Simulation Project for a 7-Axis Roller Coaster Simulator

This project involves the development of high-resolution VR content fully synchronized with a 7-axis roller coaster simulator platform.

Physical movements such as acceleration, rapid turns, and free-fall are seamlessly integrated with visual scenarios to deliver a highly immersive experience. The system provides visitors with an adventure that combines both physical motion and virtual reality in a fully synchronized environment.

2-Axis Pneumatic Active Motion Single-Seat Simulator Project

This project involves the development of a compact simulation platform powered by a pneumatic drive system. Optimized for single-user operation, the simulator is ideally suited for shopping malls, exhibitions, and small-scale entertainment venues.

The system offers rapid installation, low energy consumption, and easy portability. Its user-friendly control system ensures an intuitive and enjoyable experience for users across different age groups.

Flight Simulator Project

Built on a 2-axis robotic motion platform, this system replicates the experience of real flight through 360° roll and 10° pitch motion capabilities.

The simulator is enhanced with high-resolution urban and natural environment maps, the real-time Unreal Engine game engine, and advanced lighting systems. Designed for the entertainment industry, it features a simple plug-and-play configuration, making it ideally suited for entertainment venues in shopping malls.

Active Simulation System for the Defense Industry

This system has been developed for defense applications and is equipped with a 6-axis robotic motion platform and high-precision sensors. It is designed to provide military personnel with realistic training scenarios.

Its real-time motion synchronization capabilities enable the simulation of a wide range of terrain conditions and operational environments. The system serves as a strategic training solution that enhances safety while reducing training costs.

Beezy Autonomous Mobile Robot Project

Developed by DOF Robotics, Beezy is a next-generation autonomous mobile robot designed for applications in both the entertainment and industrial sectors. It is equipped with LiDAR sensors, AI-powered navigation algorithms, and a fleet management infrastructure.

Beezy is capable of accurately perceiving its surroundings, detecting people through its integrated camera system, and interacting with users through voice communication. These capabilities enable the robot to autonomously perform not only guidance and transportation tasks but also visitor information, reception, and security functions. Its modular architecture allows it to be easily adapted to a wide range of operational scenarios.

With its low energy consumption, high payload capacity, and intelligent sensor fusion technology, Beezy provides an efficient and interactive solution for a broad range of applications, from industrial facilities to shopping malls.

Immersive Tunnel Project (Mars-Themed Content)

The Immersive Tunnel is a story-driven immersive experience platform designed in a tunnel format featuring a multi-screen configuration.

As part of this project, Mars-themed content has been developed using high-resolution visuals enhanced with dynamic special effects. Through the integration of 6-axis robotic motion platforms and environmental effects, visitors experience a realistic simulation of space travel.



Smurfs VR Content Project

Developed for the globally recognized Smurfs brand, this project demonstrates DOF Robotics' expertise in creating licensed entertainment content.

Through the high-resolution VR experience developed for the project, visitors can explore the world of the Smurfs while interacting with its iconic characters and engaging storylines in an entertaining and immersive way. Rich visuals, themed storytelling, and special effects combine to create an engaging experience for both children and families.

AI-Powered Sales Automation Project

This project aims to develop an AI-powered sales automation platform for DOF Robotics' entertainment technology products, enabling automated lead generation, customer qualification, and sales support.

The system analyzes product specifications, application scenarios, and target industries to automatically identify potential customers on a global scale. AI algorithms evaluate company websites, publicly available commercial data, import and export records, and industry-specific data sources to identify key decision-makers and generate targeted sales strategies.

The platform incorporates:

- An AI-powered analytics engine for matching products with target industries
- Lead scoring algorithms to identify and prioritize prospective customers
- Automated email outreach and follow-up workflows
- AI-assisted customer briefing tools for sales teams
- Decision support modules for meeting preparation and proposal management
- CRM-integrated performance monitoring and reporting tools

Bobsleigh Simulator Project

The Bobsleigh Simulator Project is designed to recreate the high-speed excitement of bobsleigh racing through a safe, compact, and commercially deployable simulation system. As part of the project, the physical dynamics of real bobsleigh tracks have been extensively analyzed to accurately replicate high-speed motion, centrifugal forces, and rapid directional changes.

Geliştirilen sistem:

- A multi-axis active motion platform
- A high-resolution simulation experience developed using the Unreal Engine
- Physics-based motion algorithms built on real-world bobsleigh track data
- Dynamic motion synchronized with sound, wind, and vibration effects

The simulator is designed to deliver a thrilling yet controlled experience, making it well suited for shopping malls, theme parks, museums, and sports entertainment venues. Both the simulator and its software have been developed to support single-user and multi-user operating modes, providing flexibility across a variety of deployment scenarios.



Development of an AI-Powered Human Resources Module

Developed by DOF Robotics, the AI HR Agent is an intelligent recruitment platform designed to transform traditional hiring processes. Rather than relying solely on incoming applications, the system proactively identifies qualified candidates and manages the recruitment process from initial sourcing through candidate evaluation.

The platform automatically scans industry-specific data sources and professional networking platforms to identify candidates whose qualifications match the requirements of open positions. It independently builds and prioritizes candidate pipelines without requiring candidates to submit applications.

AI-assisted communication is then initiated with shortlisted candidates, followed by automated online interviews. During these interviews, the system evaluates candidates' technical competencies, professional experience, and overall suitability for the position.

For each candidate, the AI HR Agent generates a comprehensive interview assessment that highlights key strengths, areas for development, and an overall suitability score. These insights enable decision-makers to make faster, data-driven hiring decisions.

Developed using DOF Robotics' engineering expertise, the AI HR Agent transforms recruitment from a reactive process into a proactive, intelligent, and highly efficient talent acquisition solution.

Development of a 6-Axis Robotic Submarine Simulator and Content (Divebell)

Developed by DOF Robotics, the Divebell Submarine Simulator delivers a highly immersive underwater experience that transports users to the depths of the ocean. Built on a 6-axis robotic motion platform, the system seamlessly synchronizes real-time physical motion with high-quality visual content.

The simulator features a 360-degree panoramic display system that provides an uninterrupted field of view, enhancing depth perception and overall immersion. High-resolution 4K content developed using Unreal Engine recreates the underwater environment with realistic lighting and dynamic visual effects.

An integrated bubble effects system further enhances the experience by allowing users to physically sense the underwater environment in addition to its visual representation. Motion synchronized with ascent, descent, and rapid maneuvering, combined with environmental effects, creates a highly realistic and engaging simulation.

Leveraging DOF Robotics' expertise in engineering and simulation technologies, the Divebell platform sets a new benchmark for immersive entertainment and experience-driven attractions.

Development of the 6-Axis Compact Flying Theater Project

Developed by DOF Robotics, the 6-Axis Compact Flying Theater with Dome Screen combines advanced motion technology with dynamic visual systems to deliver a premium immersive experience. As part of the project, three original experiences were developed using the Unreal Engine platform. These experiences feature high-resolution 4K visuals, realistic physics simulation, and environmental effects, providing users with engaging and immersive journeys across a variety of themes.

One of the system's most innovative features is its movable dome screen. Through a specially developed rail system, the dome screen moves forward and backward in synchronization with the 6-axis motion platform, significantly enhancing depth perception and the overall sense of immersion. As a result, users experience not only synchronized seat motion but also a dynamically moving visual environment that creates a stronger sense of presence.

The seamless integration of visual, mechanical, and software systems elevates the flying theater experience to a new level of realism, immersion, and innovation. Developed through DOF Robotics' engineering expertise, this solution paves the way for the next generation of compact, high-performance entertainment systems.

Development of the Mars-Themed Immersive Tunnel Simulation System Infrastructure

Developed by DOF Robotics, the Mars-Themed Immersive Tunnel Simulation System delivers a premium immersive experience by integrating multi-projection technology, a 6-axis motion platform, and environmental effects into a unified real-time control architecture.

As part of the project, an original Mars exploration simulation was developed using Unreal Engine 5. Realistic craters, rocky terrain, dust storms, and low-gravity effects are brought to life through high-resolution 4K projection, physics-based animation, and environmental effects, creating an authentic and engaging exploration experience.

One of the system's key innovations is its ability to manage all subsystems through a single active simulation control platform operating in real time. The proprietary control infrastructure synchronizes the 6-axis motion platform, six 4K projection systems, and wind, vibration, audio, and lighting effects with low latency, ensuring seamless coordination across all system components. As a result, visual content, physical motion, and environmental feedback are precisely synchronized, significantly enhancing the user's sense of realism and immersion.

The system also incorporates proprietary warping and edge blending algorithms that seamlessly merge multiple projected images with high precision. In addition, advanced motion cueing algorithms optimize motion data to align with human perception, maximizing the sense of realism despite the physical limitations of the motion platform. Together, these technologies, operating within a deterministic control architecture, deliver a smoother, more realistic, and highly immersive simulation experience.

Developed through DOF Robotics' engineering expertise, this solution provides a robust technology platform for next-generation high-performance immersive simulation systems. Its modular architecture enables deployment across a wide range of applications, including theme parks, experience centers, museums, and professional training simulators.

Development of the Monster Jam-Themed 2-Axis Active Simulation Platform and Motion Control Infrastructure

Developed by DOF Robotics, the Monster Jam-Themed 2-Axis Active Simulation Platform combines high-precision motion control technology with a real-time simulation environment powered by Unreal Engine 5, delivering a highly interactive driving experience.

As part of the project, an original Monster Truck racing simulation was developed using Unreal Engine 5. Players navigate challenging off-road environments, launch their vehicles over massive ramps, overcome obstacles, and compete across demanding terrain. The simulation features high-resolution 4K visuals, advanced physics modeling, realistic vehicle dynamics, and environmental effects, creating a fast-paced and engaging gameplay experience.

One of the platform's key innovations is its real-time motion control infrastructure, which communicates directly with the Unreal Engine 5 simulation engine. Through the proprietary control software, vehicle speed, acceleration, orientation, and dynamic behavior are continuously processed by advanced motion cueing algorithms and transmitted to the motion platform with low latency. As a result, users experience not only the visual simulation but also the physical sensations of jumps, hard landings, cornering, collisions, and off-road driving, significantly enhancing realism and immersion.

The platform integrates a proprietary motion control controller, joystick control system, and Safety PLC within a unified active simulation control architecture. This integrated design ensures deterministic synchronization between the motion platform, user control system, and simulation software while minimizing overall system latency to deliver high-precision, safe, and reliable simulator performance.

Developed through DOF Robotics' engineering expertise, this solution is designed with a modular architecture that extends beyond Monster Jam-themed experiences. The platform can be readily adapted for racing, off-road driving, vehicle operation, and professional training simulations. Its motion control infrastructure provides a high-performance, scalable technology platform for next-generation Unreal Engine 5-based active simulation systems.

Development of an Unreal Engine-Based 8K and 4K Stereoscopic VR Content Platform

Developed by DOF Robotics, the 8K and 4K Stereoscopic VR Content Platform provides a next-generation digital content production environment for creating high-resolution, stereoscopic, and real-time optimized virtual reality experiences using the advanced rendering capabilities of Unreal Engine 5.

As part of the project, a portfolio of original stereoscopic VR experiences was developed across a variety of themes using Unreal Engine 5. Produced in 8K and 4K resolutions with 360-degree stereoscopic imaging, the content combines realistic environment modeling, advanced physics-based animation, cinematic camera movements, and high-quality visual effects to deliver an exceptional virtual reality experience. One of the platform's key innovations is its optimized rendering pipeline for high-resolution stereoscopic content production. By leveraging Nanite, Lumen, and Movie Render Queue, the platform efficiently manages high-polygon scenes, advanced global illumination, and stereoscopic camera systems while maintaining excellent rendering performance. This architecture enables the efficient production of premium-quality VR content in both 8K and 4K resolutions. Another significant feature of the platform is its seamless compatibility with VR headsets and motion-based simulation systems. Through a dedicated synchronization framework developed within Unreal Engine, stereoscopic VR experiences can operate with frame-accurate synchronization alongside motion platforms, ensuring precise alignment between visual content and physical movement while significantly enhancing the user's sense of realism and presence.

Advanced scene optimization techniques, stereoscopic camera configurations, and scalable data management infrastructure further improve rendering efficiency while supporting the storage, processing, and deployment of high-resolution content across multiple VR platforms. This integrated approach simultaneously optimizes visual quality, system performance, and user comfort, contributing to the next generation of immersive VR content production. Developed through DOF Robotics' engineering expertise, this modular and scalable platform enables the creation of high-value stereoscopic VR experiences for theme parks, flying theater attractions, VR cinemas, experience centers, professional training simulators, and a wide range of motion-based entertainment applications.

Utility Model and Patent Applications in Progress:

Magnetic Braking System for the Bicycle Simulator

Developed as part of the Voyager Metabike project, this system utilizes magnetic resistance technology to provide dynamic braking based on pedaling force. Operating without mechanical friction, it delivers quiet operation, extended service life, and a realistic cycling experience.

Camera-Based Counting System

Powered by YOLO-based computer vision algorithms, this system automatically counts simulator users and generates real-time usage data. It provides an innovative solution for visitor analytics, operational reporting, and safety monitoring in entertainment venues.

Single-Seat Rapid Drop Motion Mechanism

Designed for dark ride attractions and themed simulation systems, this electromechanical mechanism creates a short-duration free-fall sensation for a single seat. Integrated safety sensors and a secure locking mechanism ensure a safe and reliable physical experience. Through strategic collaborations with universities, DOF Robotics supports academic research while providing future engineers with valuable hands-on industry experience. These collaborations include joint R&D projects, internship programs, graduate research, and long-term industry placement initiatives.

Awards Received in 2025 and Through the Second Quarter of 2026



Turkishtime R&D Awards – Top 10 in the Machinery and Components Industry:

DOF Robotics was recognized among the Top 10 companies with the highest R&D investment in the Machinery and Components category at the 2025 Turkishtime R&D Awards. The recognition reflects the Company's continued commitment to innovation-driven growth and technological development.

TOBB Turkey 100 – Ranked 35th Among Türkiye's Fastest-Growing Companies

In 2025, DOF Robotics ranked 35th in the TOBB Turkey 100 list, which recognizes Türkiye's fastest-growing companies. This achievement highlights the Company's strong and sustainable growth trajectory.

Deloitte Technology Fast 50 Türkiye 2025 – Winner

DOF Robotics was named a Winner in the Deloitte Technology Fast 50 Türkiye 2025 program. The award recognizes the Company's outstanding revenue growth, export performance, and technology-driven business expansion over the previous five years.

IAAPA Expo Europe 2025 – Brass Ring Best Exhibit Award (Second Place)

At IAAPA Expo Europe 2025, Europe's leading trade show for the attractions and amusement industry, DOF Robotics was awarded Second Place in the Brass Ring Best Exhibit Award competition in recognition of its outstanding exhibition stand design and innovative simulation experiences. This achievement further reinforces the Company's strong international brand presence and technological excellence.

TÜBİTAK BiGG 2025 – Sports and Technology Award

DOF Robotics received the Sports and Technology Award under the TÜBİTAK BiGG 2025 program for its Voyager Metabike Simulation Project. The project was recognized for its innovative approach to gamifying physical exercise through an IoT-enabled bicycle simulation system designed to enhance user engagement.

Crystal Marmara Awards – Technology Company of the Year

DOF Robotics was honored with the Technology Company of the Year award at the 2025 Crystal Marmara Awards. The recognition highlights the Company's strong R&D capabilities and innovative product portfolio, further strengthening its position as a leading technology company.

ARF Artificial Intelligence Awards 2025 – Second Place in the Innovative Projects Category

DOF Robotics was awarded Second Place in the Innovative Projects category at the ARF Artificial Intelligence Awards 2025 for its AI- and Computer Vision-Based Customer Analytics System. The project combines artificial intelligence and computer vision technologies to analyze visitor traffic, behavioral patterns, and user engagement, providing a data-driven decision support platform for the entertainment industry.

DOF Robotics Wins Two Deloitte Awards: Recognized as the Most Global Technology Company and Named Among Türkiye's Fastest-Growing Companies for the Fourth Consecutive Year

DOF Robotics, which operates in the fields of robotic systems, immersive training and entertainment technologies, motion simulators, game and content development, and image interpretation software, has added new awards to its technology- and export-focused growth story.

At the Deloitte Technology Fast 50 Türkiye, organized by Deloitte for 21 years to identify Türkiye's fastest-growing technology companies, DOF Robotics won two awards: the Deloitte Technology Fast 50 Award and the Citibank Globality Award. The achievement places the company among Türkiye's fastest-growing technology companies for the fourth consecutive year.

Alongside its consistent performance in the Deloitte Fast 50, DOF Robotics has further recognized its success in international markets with the Citibank Globality Award.

University–Industry Collaboration Activities

Joint R&D Projects

DOF Robotics is collaborating with Stevens Institute of Technology (USA) and Beykent University on the Meta AI Human Project, an initiative focused on advancing human–AI interaction. As part of the project, digital humans are being developed with real-time interaction capabilities through the integration of facial expression synthesis, voice analysis, and natural language processing (NLP) technologies.

The project aims to advance the field of human–computer interaction while expanding the application of AI-powered digital characters across the entertainment, education, and service industries.

Internship and Work-Integrated Learning Programs

Under its collaboration with Atatürk University, engineering students complete internship placements at the DOF Robotics R&D Center during each academic term. Participants gain hands-on experience by contributing to real-world projects in software development, embedded systems, game technologies, and mechanical design.

In partnership with Istanbul Sabahattin Zaim University, students participate in the University's 7+1 cooperative education model, spending their final academic term at DOF Robotics to acquire practical industry experience. This model enables students to apply their academic knowledge in a professional environment while participating in real-world R&D projects prior to graduation.

Academic Engagement and Knowledge Sharing

As part of its academic partnerships, DOF Robotics provides universities with technical consulting, system integration support, and access to prototype technologies for research and educational purposes. The Company's executives and engineers also serve as invited speakers at universities, delivering seminars on autonomous systems, artificial intelligence applications, and simulation technologies.

Our 2026 R&D Strategy



DOF Robotics views R&D not merely as a product development function, but as a strategic driver of technological capability, sustainability, and global competitiveness. The Company's strategic objective is to develop innovative solutions that shape the future of the entertainment technology and robotics industries.

Innovative Product and Technology Development

Developing next-generation products in the fields of simulation, VR/AR, autonomous robotic systems, and AI-powered entertainment technologies remains a key strategic priority. The R&D team focuses on designing modular and scalable systems that enhance product performance while maintaining cost efficiency.

AI, Autonomous Systems, and Arcade-Focused Solutions

DOF Robotics aims to deliver highly interactive entertainment experiences by integrating artificial intelligence, autonomous systems, and story-driven immersive simulations into a unified technology platform. A key component of this strategy is ArCade, DOF Robotics' proprietary product line of cost-effective, compact, and accessible simulation systems. The ArCade series has been developed using a modular platform architecture that preserves DOF's advanced engineering standards while reducing manufacturing costs. Its primary objective is to make DOF's high-end simulation technologies accessible to a broader customer base and to provide affordable solutions for entertainment businesses of all sizes.

In addition, DOF Robotics is developing story-driven immersive experiences through projects such as Immersive Tunnel, Flying Theater, and Digital Theme Park. By combining synchronized motion systems, cinematic storytelling, and environmental effects, these platforms deliver highly engaging and immersive visitor experiences. These solutions integrate the Company's engineering expertise with advanced content development capabilities, creating comprehensive experiences that combine cutting-edge technology with meaningful user engagement. Complementing this vision, projects such as AIQ, Meta AI Human, and the Company's autonomous robotic systems extend this immersive ecosystem through AI-powered interaction, intelligent automation, and advanced data analytics, creating an integrated technology platform for next-generation entertainment experiences.

Ongoing University–Industry Collaborations

Collaboration with universities remains a key pillar of DOF Robotics' R&D strategy. Research on human–AI interaction continues under the Meta AI Human project in partnership with Stevens Institute of Technology and Beykent University.

In addition, engineering students gain hands-on industry experience at DOF Robotics each academic term through the Company's internship partnership with Atatürk University and its participation in the 7+1 cooperative education program with Istanbul Sabahattin Zaim University.

Domestic Manufacturing and Technological Independence

DOF Robotics aims to increase the localization of critical hardware components while reducing dependence on imported technologies. The Company continues to develop in-house R&D solutions for motor drives, control boards, sensor modules, and energy management systems.

Participation in National and International Support Programs

The DOF Robotics R&D Department has successfully completed the annual evaluations and audits of its projects conducted under TÜBİTAK TEYDEB and the Ministry of Industry and Technology support programs, as assessed by independent experts appointed by the relevant authorities.

Skilled Talent and Continuous Development

The technical capabilities of the Company's R&D team are strengthened through a multidisciplinary working culture. Engineers and designers collaborate within an integrated project management framework across mechanical engineering, electronics, embedded software and hardware, artificial intelligence, and digital content development.

Global Brand Development and Competitive Strength

DOF Robotics aims not only to respond to emerging trends in the global entertainment technology market but also to shape the future of the industry. Every technology developed through the Company's R&D activities is supported by commercialization and export-oriented strategies, maximizing its global market potential.

3.3 Significant Developments Related to the Company Operations

- DOF Robotics received the Technology Company of the Year award at the Crystal Marmara Awards, organized by the Marmara University Business Club.
- At the Informatics Summit organized by BT Haber, DOF Robotics received the Second Prize in the Innovative Project category at the ARF Artificial Intelligence Awards for its Computer Vision and AI-Based Customer Analytics System Project. The ARF Awards are open exclusively to companies operating in the information and communication technologies (ICT) sector.
- On 22 May 2025, the Company entered into a Credit Rating Services Agreement with JCR Avrasya Derecelendirme A.Ş.
- As stated in the letter of the Istanbul Provincial Directorate of Environment, Urbanization and Climate Change of the Governorship of Istanbul, dated 24 July 2025 and numbered E-71280893-611.02-13111014, the Company's letter dated 18 July 2025 and numbered 13254785 requested an assessment under the Environmental Impact Assessment (EIA) Regulation for the facility operated under the name Istanbul Specialized Free Zone Branch, located at M Block No: 1, Yeşilköy SB Neighborhood, Bakırköy District, Istanbul, with a total enclosed area of 2,700 m², where the Company carries out activities relating to multi-axis motion cinema systems, interactive virtual reality software packages, and augmented reality application software. Following the assessment, it was determined that these activities fall outside the scope of the EIA Regulation, as they are not included in Annex-1 or Annex-2 of the Environmental Impact Assessment (EIA) Regulation, which entered into force upon publication in the Official Gazette dated 29 July 2022 and numbered 31907.
- Following the successful completion of its bookbuilding process, the Company achieved a record level of investor demand. A total of 2,806 high-demand investors submitted orders amounting to 12.93 times the allocation reserved for this investor group. Demand for the Company's shares reached 1.84 times the allocation from 348,948 domestic individual investors and 2.20 times the allocation from 150 domestic institutional investors. For the TRY 45 million nominal value of shares offered to the public, investors submitted orders for shares with a total nominal value of TRY 140,952,749, representing approximately 3.13 times the size of the public offering. The shares were allocated to a total of 343,310 investors, comprising 340,447 domestic individual investors, 148 domestic institutional investors, and 2,715 high-demand investors. Following the successful completion of the initial public offering with strong investor interest, the Company's shares commenced trading on the Borsa Istanbul Star Market under the ticker symbol DOFRB following the bell-ringing ceremony held on 11 September 2025.



- DOF Robotics was ranked among the Top 10 Companies with the Highest R&D Expenditure in the Machinery and Components Sector at the Turkishtime R&D Awards.
- DOF Robotics ranked 35th in the Türkiye's Fastest Growing 100 Companies list, prepared under the leadership of the Union of Chambers and Commodity Exchanges of Türkiye (TOBB).
- The Company has entered into a strategic cooperation agreement with the Science Museum Oklahoma in the United States. Under the agreement, the exhibits displayed at the museum are planned to be enhanced with advanced robotic systems and enriched digital content, while next-generation space-themed experiences will be jointly developed and produced. Supported by the Smithsonian Institution, Science Museum Oklahoma is one of the leading science museums in the United States, featuring 40,000 m² of exhibition space and attracting more than 500,000 visitors annually. There are more than 5,000 science and discovery centers operating in this segment worldwide. As institutions that combine education and entertainment, these centers represent one of the fastest-growing sectors globally, with annual visitor numbers increasing by approximately 50%.
- DOF Robotics participated in IAAPA Expo Europe 2025, held in Barcelona, Spain, from 23 to 25 September 2025, and was awarded Second Place in the IAAPA Brass Ring Best Exhibit Award category in recognition of its innovative exhibition stand.
- The Company was ranked among the Top Three in the Innovation Organization and Culture category of TİM InovaLIG 2025, organized by the Turkish Exporters Assembly (TİM).
- On 22 October 2025, the Company applied for the necessary approvals in connection with the amendment of Article 6 ("Share Capital and Classes of Shares") of its Articles of Association regarding the increase in its issued share capital. The application was approved by the Ministry of Trade of the Republic of Türkiye through its letter dated 5 November 2025 and numbered E-29833736-105.01.01.01-80649.





- The Company received the "Winner" title in the Deloitte Technology Fast 50 Türkiye 2025 program.
- At IAAPA Expo Europe 2025, Europe's largest trade show for the theme park and attractions industry, the Company received Second Place in the IAAPA Brass Ring Best Exhibit Award category in recognition of its exhibition stand design and innovative simulation experiences.
- The Voyager Metabike Simulation Project received an award in the Sports and Technology category under the TÜBİTAK BiGG program.
- The Company received Second Place in the Innovative Projects category at the ARF Artificial Intelligence Awards 2025 for its AI- and Computer Vision-Enabled Customer Analytics System Project.
- The Company participated in IAAPA Expo 2025, held in Orlando, United States, from 18 to 21 November 2025. During the exhibition, the Company secured sales totaling USD 5,717,600.00. The sales were made to customers in the United States, Mexico, Colombia, Argentina, Venezuela, the Netherlands, Qatar, and Türkiye.

- In line with the Company's strategic objectives, the Board resolved to execute a Share Purchase Agreement for the acquisition by the Company of 51.00% of the shares representing the share capital of Grizzle Siber Güvenlik Yazılım A.Ş., a cybersecurity software company headquartered in Istanbul, Türkiye, for a total consideration of TRY 44,621,850.00. The share transfer was completed upon the execution of the Share Purchase Agreement. Through this acquisition, the Company aims to position cybersecurity as a new strategic growth and specialization area, establish a strong presence in the domestic market, and become one of the leading technology companies recognized for cybersecurity solutions. Over the medium term, the Company also aims to become one of the leading technology companies in international markets, particularly in the field of Privileged Access Management (PAM) and other cybersecurity solutions. In addition, this investment strengthens the Company's core business activities by supporting the development of its humanoid robots and autonomous systems, for which PAM and access security solutions are considered critical components.





- Pursuant to the resolution of the Company's Board of Directors dated 10 December 2025, the Company resolved to acquire a 3,522 m² plot of land in the Avanos district of Nevşehir Province (Cappadocia region) for the development of a high-tech entertainment center integrated with an accommodation facility. The acquisition was completed on 25 December 2025.

  Through the NeoCappadocia project, DOF Robotics plans to invest approximately USD 20 million in Cappadocia. The Company currently exports its products to more than 80 countries across six continents and collaborates with globally recognized brands and organizations, including Universal Studios, Marvel, Angry Birds, Transformers, Monster Jam, and Smurfs, with a particularly strong presence in the United States and China.

The planned investment of approximately USD 20 million in the Cappadocia region has been evaluated based on preliminary feasibility studies, taking into account the region's tourism potential, visitor volume, international tourist profile, and the Company's expertise in experience-driven entertainment technologies. The estimated investment amount has been determined based on the planned costs associated with land development, construction and infrastructure works, simulation systems, digital theme park equipment, operational setup, and the integration of related technologies under the project.

NeoCappadocia has been designed to operate throughout the year and is expected to welcome more than 500,000 visitors annually. Through this project, the Company aims to introduce a next-generation, experience-driven entertainment destination to one of Türkiye's leading tourism hubs.

NeoCappadocia will feature Fly Over Cappadocia / Türkiye, a themed flying theater attraction, a balloon simulator, a fully themed restaurant, a boutique themed hotel comprising concept rooms, and immersive live shows that combine technology, aesthetics, and storytelling. Designed as a year-round destination, NeoCappadocia is expected to provide sustainable momentum to regional tourism while contributing to Türkiye's position as one of the world's leading destinations for experience, technology, and innovation-driven tourism.

Leveraging its strong engineering capabilities, R&D-driven growth strategy, and global perspective, the Company seeks to contribute to positioning Türkiye not only as a leading tourism destination but also as a country that develops and exports high-value experience technologies. Through projects such as NeoCappadocia, the Company also aims to enhance the global recognition of Turkish engineering, creativity, and innovation capabilities.

- At the meeting of the Company's Board of Directors held on 31 December 2025 (Resolution No. 31), it was resolved to apply to the Capital Markets Board of Türkiye (CMB) and the relevant authorities for the necessary approvals for the issuance of lease certificates (sukuk) through Yatırım Varlık Kiralama A.Ş., with the Company acting as the fund user. Pursuant to Article 10, paragraph 3 of the Communiqué on Lease Certificates (Serial III-61.1) issued by the CMB, the Company resolved to issue, within one year from the date on which the issuance certificate is approved by the CMB, Turkish lira-denominated lease certificates (sukuk) in the domestic market, with maturities ranging from 1 to 60 months, in one or more tranches, through private placement to qualified investors under a management agreement, subject to an aggregate issuance limit of TRY 4,000,000,000 (Four Billion Turkish Lira).

- Pursuant to the resolution of the Company's Board of Directors dated 10 December 2025, the Company acquired a 1,843.67 m² plot of land in the Avanos district of Nevşehir Province (Cappadocia region) for the development of a high-tech entertainment center integrated with an accommodation facility. The purchase price of the land was TRY 23,460,402, and the acquisition was completed on 25 February 2026.
- In line with the Company's strategy to expand its international operations, the incorporation procedures for its subsidiary planned to be established in the People's Republic of China were completed on 12 March 2026
- In line with the Company's strategy to expand its international operations, the incorporation procedures for its subsidiary planned to be established in Australia were completed on 16 March 2026.
- The Company's application to the Capital Markets Board of Türkiye (CMB) for the issuance of domestic lease certificates (sukuk) has been approved. Pursuant to the Communiqué on Lease Certificates (III-61.1) issued by the CMB, Dof Robotik Sanayi A.Ş. will act as the Fund User, and lease certificates (sukuk) with an aggregate issuance limit of TRY 3,000,000,000 (Three Billion Turkish Lira) may be issued in one or more tranches over a one-year period with various maturities, based on a management agreement, through private placement and/or sales to qualified investors, without a public offering.
- As DOF Robotics, we held the DOF Robotics Investor Meeting 2026 in Amsterdam on 27–28 March 2026, bringing together leading representatives of domestic and international financial markets. The event attracted significant interest from brokerage firms, portfolio management companies, and equity analysts, providing an opportunity to review the Company's achievements and strategic progress to date. Jonathan Dickson, VP & Head of EMEA at OTC, participated as a guest speaker and contributed to the event by sharing his insights on industry developments.



- Pursuant to Resolution No. 2026/4 adopted by the Board of Directors on 6 April 2026, the Ordinary General Assembly Meeting for the 2025 fiscal year (covering the period from 1 January 2025 to 31 December 2025) was held on Thursday, 30 April 2026, at 9:00 a.m. at Koza Mah. 1638 Sok. No:4, 34538 Esenyurt, Istanbul (Sheraton Istanbul Esenyurt). At the Ordinary General Assembly Meeting held on 30 April 2026, it was resolved to appoint PKF Aday Bağımsız Denetim A.Ş. (MERSIS No. 0007051143500017) as the Company's independent auditor for the audit of its accounts and operations for the 2026 financial year, in accordance with the Capital Markets legislation, the Turkish Commercial Code (TCC), and the applicable legislation.
- Our asset leasing company successfully completed the issuance of TRY 500,000,000 of 364-day lease certificates (sukuk) in the domestic market through a private placement to qualified investors. The issuance, with Dof Robotik Sanayi A.Ş. acting as the Fund User, was carried out within the approved aggregate issuance limit of TRY 3,000,000,000.
- Pursuant to the resolution of the Company's Board of Directors dated 20 May 2026, the Company acquired a 5,686.42 m² plot of land located in Yassıören Mahallesi, Akpınarçiftliği area, Arnavutköy, İstanbul. The purchase price of the property was TRY 157,456,628.61, excluding VAT, and the acquisition was completed on 16 June 2026. As part of this transaction, the Company also acquired a 1.30% ownership interest in Sınırlı Sorumlu Kuzey Marmara Toplu İşyeri Yapı Kooperatifi. The investment is expected to support the Company's long-term objectives of expanding its manufacturing and operational capacity.
- The Arnavutköy investment, previously disclosed to the public through the Public Disclosure Platform (KAP), represents a key component of the Company's long-term strategy to expand its manufacturing and operational capacity. As part of this investment, the Company plans to establish DOF TECH, an integrated robotics manufacturing facility designed with serial production capabilities in Türkiye.

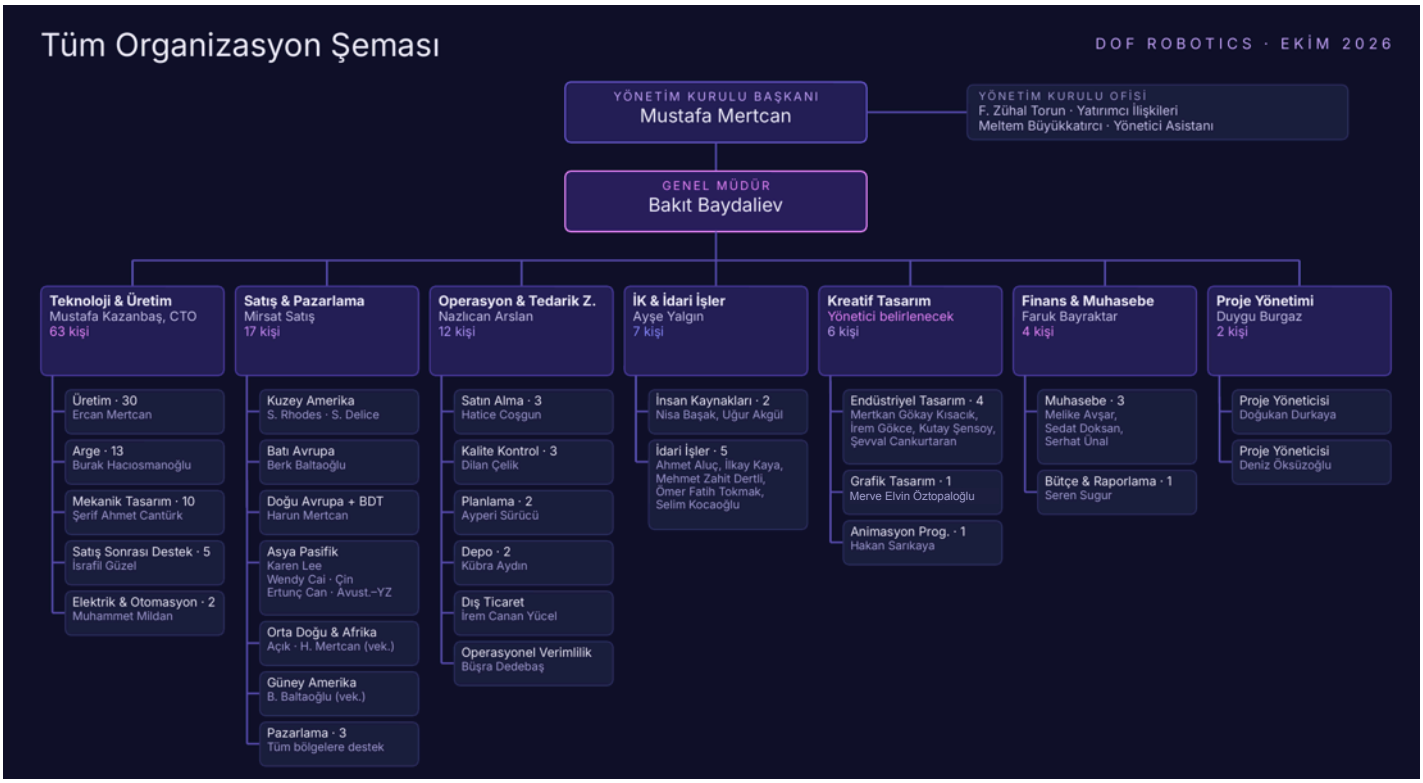
3.3 Significant Developments Related to the Company Operations (continued)

- The first profit share payment of TRY 56,829,000 for the Domestic Lease Certificate with ISIN code TRDYVKS52710 has been made.
- The architectural implementation project prepared within the scope of the Cappadocia Investment Project has been deemed appropriate by the decision of the Cappadocia Area Commission.
- As a result of the credit rating assessment conducted by JCR Avrasya Rating Inc., our Company's Long-Term National Issuer Credit Rating of A- (tr) and its rating outlook of Stable have been affirmed. The aforementioned credit rating results were publicly disclosed on August 27, 2026.
- A Memorandum of Understanding (MoU) has been signed with the seller regarding the acquisition of an existing building and land for the investment in a new Technology Experience Center in the Dallas area of Texas, United States of America. Based on the preliminary feasibility study conducted, the total investment amount for the aforementioned Technology Experience Center is expected to be approximately USD 16 million.
- One of our Group companies has reached an agreement with the sellers regarding the acquisition of 100% of the shares of a major manufacturing company operating in the same sector in Türkiye and an operating company. Discussions regarding the technical details of the aforementioned transactions are ongoing.
- Our Analyst Meeting, during which our Company's strategic growth plans and future outlook were shared, was held on September 8, 2026, at 2:00 p.m. The investor presentation used at the meeting was published in the Investor Relations section of our Company's website to ensure accessibility for all our investors and stakeholders.
- In line with its strategic growth plans, our Company participated as a bidder in the tender held by the Privatization Administration of the Republic of Türkiye Ministry of Treasury and Finance for the privatization of the Konak Wharf Operation, owned by Türkiye Denizcilik İşletmeleri A.Ş. and located in Ahmetağa Neighborhood, Konak District, İzmir Province, as a whole, for a period of 36 (thirty-six) years through the Granting of Operating Rights method. Following the final negotiation meeting held within the scope of the tender process, the aforementioned tender was cancelled.

3.3 Significant Developments (continued)

- At the meeting of our Company's Board of Directors held on September 28, 2026, taking into consideration our Company's operations, financial structure, growth objectives, and long-term strategic outlook, and in line with our confidence in the Company's long-term value and sustainable growth potential, despite the current market price of our Company's shares being above the initial public offering price of TRY 45.00, it was unanimously resolved by the members attending the meeting to initiate a share buyback program in order to contribute to the healthy and stable price formation of our Company's shares, limit the impact of potential fluctuations in the capital markets on our Company's shares, and protect the interests of our shareholders; to carry out share buyback transactions in accordance with the provisions of the Capital Markets Board's Communiqué on Buy-Backed Shares No. II-22.1 and the relevant capital markets legislation; to determine the maximum number of shares that may be subject to the buyback program as 750,000 shares, each with a nominal value of TRY 1.00 (representing a total nominal value of TRY 750,000); to determine the maximum amount of funds to be allocated for share buyback transactions as TRY 50,000,000, with such funds to be financed from our Company's equity; to determine the maximum duration of the share buyback program as 3 (three) months; and to terminate the share buyback program before the expiration of the 3 (three)-month period if either the maximum number of shares or the maximum amount of funds allocated for the program is reached.
- On September 29, 2026, our Company repurchased a total of 30,000 Group B shares (DOFRB) on the Borsa İstanbul A.Ş. Equity Market. The transactions were executed at prices ranging from TRY 76.40 to TRY 76.80 per share, with a weighted average transaction price of TRY 76.7516 per share and a total transaction amount of TRY 2,302,547.60. The aforementioned transactions represent approximately 0.01935% of the Company's share capital.
- On September 30, 2026, our Company repurchased a total of 30,000 Group B shares (DOFRB) on the Borsa İstanbul A.Ş. Equity Market. The transaction was executed at a price of TRY 71.50 per share, with a total transaction amount of TRY 2,145,000.00. The aforementioned transaction represents approximately 0.01935% of the Company's share capital.
- DOF Robotics received two major awards at the Deloitte Technology Fast 50 Türkiye Awards Ceremony, which recognizes Türkiye’s fastest-growing technology companies. The Company won the Deloitte Technology Fast 50 Award for the fourth consecutive year and was also honored with the Citibank Globality Award for its global growth performance.

3.4 Organizational Structure of the Company



4. GOVERNMENT INCENTIVES UTILIZED BY THE COMPANY

The Company operates an R&D Center certified by the Ministry of Industry and Technology of the Republic of Türkiye and benefits from the incentives available under the relevant legislation. As an approved R&D Center, the Company is entitled to benefit from tax incentives under Article 10/1-a of the Corporate Tax Law, provided that it generates taxable corporate income. These incentives include an R&D tax deduction applied against the corporate tax base, income tax withholding support, and social security premium incentives for eligible R&D personnel.

The Company operates in the Istanbul Specialized Free Zone, established pursuant to Presidential Decree No. 2635. Accordingly, under Presidential Decree No. 2635 and General Communiqué No. 2020/4, which sets out the principles and procedures governing the implementation of the Decree, the Company benefits from various incentives and exemptions, including (i) corporate tax exemption, (ii) income tax exemption for eligible personnel, (iii) VAT and stamp tax exemptions, (iv) customs duty exemption, as well as other applicable incentives and advantages.

Pursuant to Article 4, paragraph 1(a) of Law No. 5510, private sector employers employing insured personnel covered under this provision are entitled to a five-percentage-point employer social security premium incentive, whereby the portion of the employer's disability, old-age, and survivors' insurance premiums corresponding to five percentage points is covered by the Turkish Treasury. The Company benefits from this employer social security premium incentive.

Pursuant to Presidential Decree No. 5973 and the General Communiqué on Brand and Turquality® Support, companies included in the Turquality® Support Program are eligible for various incentives and financial support covering a wide range of expenditures, including patent, utility model and industrial design registrations, market entry certifications, licensing, employment, consultancy services, branded product development, international trademark registrations, market research, clinical testing, promotional activities, trade fairs, unit rental expenses, initial establishment costs, and franchise-related expenditures.

The program aims not only to promote exports but also to strengthen the branding and international competitiveness of participating companies. In this context, the Company benefits from the Turquality® Support Program under the Decision on Export Supports, enacted by Presidential Decree No. 5973 dated 17 August 2022, and the **General Communiqué on Brand and Turquality® Support.

Under the Technology Development Zones Law (Technopark Law), projects carried out within technology development zones are eligible for various tax incentives and exemptions, including corporate tax, income tax, social security premium, and stamp tax incentives. In this context, MM Yazılım, a subsidiary of the Company, operates within the scope of the Technopark legislation at the Yıldız Technopark İkitelli Campus and benefits from the incentives available under the relevant legislation.

Under the support programs established pursuant to the TÜBİTAK Support Regulation, TÜBİTAK provides grant and/or repayable funding for projects focused on technology and innovation-oriented research, development, and improvement activities undertaken by real and legal persons to transform scientific and technological knowledge into products, processes, methods, or systems. The programs also support projects related to university–industry collaboration, clustering, entrepreneurship, and commercialization, covering the evaluation, monitoring, completion, and assessment of such projects. In addition, the Regulation sets out the principles and procedures governing the provision of grant and/or repayable financial support to legal entities and funds established to support R&D-intensive early-stage ventures.

The implementation principles governing these TÜBİTAK support programs, which set out the applicable technical, financial, and administrative rules as well as the relevant application and implementation procedures, are prepared separately for each support program and enter into force upon approval by the TÜBİTAK Board of Directors. Eligible expenditures under these programs include personnel costs, travel expenses, expenditures for machinery, equipment, software, and publications, consultancy and other outsourced services, as well as materials and consumables.

Presidential Decree No. 2012/3305 on State Aid for Investments ("Decree No. 2012/3305"), published in the Official Gazette on 15 June 2012, establishes the framework for promoting investments in Türkiye through a range of government incentives and support mechanisms. Under the Decree, investments made in designated sectors and regions are eligible for various incentives aimed at reducing investment costs and contributing to the country's economic development. The scope and level of support vary depending on the type of investment, investment size, and the region in which the investment is undertaken.

The Communiqué No. 2021/1 on the Implementation of the Decree on State Aid for Investments sets out the procedures and principles governing the implementation of Presidential Decree No. 2012/3305, including the application process for investment incentive certificates, investors' obligations, and the conditions for benefiting from the available incentives.

Within the scope of Presidential Decree No. 2012/3305, the Company obtained an Investment Incentive Certificate on 8 April 2021 for an investment classified as a Regional Priority Investment in the field of software and information technology products development and production, making the investment eligible for support under the relevant incentive scheme.

5. THE COMPANY'S QUALIFICATIONS, CERTIFICATIONS, REGISTRATIONS, AND MEMBERSHIPS

Qualifications and Certifications:

- TS EN ISO 9001:2015 – Quality Management System
- TS EN ISO 14001:2015 – Environmental Management System
- TS EN ISO 45001:2018 – Occupational Health and Safety Management System
- LVD Test Report – IEC 60364
- EMC Test Report – IEC 61000
- TUV Design Approval – EN 13814

Memberships

Memberships in Official Institutions and Industry Associations:

- IAAPA (International Association of Amusement Parks and Attractions)
- BLOOLOOP (Global Amusement, Theme Park and Attractions Industry News Platform)
- TEA (Themed Entertainment Association)
- SINDEPAT (Sindicato das Empresas de Parques de Diversões do Brasil – Brazilian Association of Amusement Park Companies)
- ACOLAP (Associação das Empresas de Parques de Diversões do Brasil – Brazilian Association of Amusement Parks and Attractions)
- SPACE (Society of Play and Amusement Consultants Europe)
- BALPPA (British Association of Leisure Parks, Piers and Attractions)
- AAVEA (Asociación Argentina de Parques y Atracciones
- IAAPI (Indian Association of Amusement Parks & Industries)
- ASTC (Association of Science and Technology Centers)
- AALARA (AUSTRALIAN AMUSEMENT LEISURE AND RECREATION ASSOCIATION)
- FCCA (Florida-Caribbean Cruise Association)
- CTA (Consumer Technology Association)

Trademark Registration Certificates

- The Company owns nine registered trademarks. In addition, it has two utility model applications currently pending registration.

6. OTHER SIGNIFICANT INFORMATION

6.1 Related Party Transactions

Trade receivables from related parties generally arise from the sale of goods. These receivables are unsecured by nature and do not bear interest. Trade payables to related parties generally arise from the purchase of goods.

As of the reporting date, the Company has no receivables from or payables to related parties.

6.2 Dividend Distribution Policy

The purpose of the Dividend Distribution Policy is to establish the principles governing the distribution of the Company's profits in accordance with the applicable legislation and the provisions of the Articles of Association, while enabling shareholders to anticipate the procedures and principles that will govern the distribution of the Company's future profits.

The Company's Dividend Distribution Policy has been established in accordance with the Turkish Commercial Code, the Capital Markets Law, the regulations of the Capital Markets Board of Türkiye (CMB), and the Articles of Association. The Policy aims to maintain a balanced and consistent approach that safeguards the interests of shareholders while supporting the Company's long-term sustainable growth objectives.

The monitoring, oversight, review, and updating of the Policy are the responsibility of the Board of Directors. The Policy is prepared by the Board of Directors and submitted to the General Assembly for approval. Any amendments to the Policy shall be publicly disclosed together with their justification, submitted to the approval of the shareholders at the first General Assembly meeting following such amendments, and published on the Company's website.

Subject to the applicable legislation and the Company's financial position, the Company may decide to distribute dividends after taking into consideration market expectations, long-term strategic objectives, the capital requirements of its subsidiaries and affiliates, investment and financing policies, leverage levels, profitability, cash position, and prevailing national and global economic conditions.

Dividends may be distributed in cash, in the form of bonus shares, or as a combination of both. Dividends shall be distributed equally to all shares outstanding as of the distribution date, regardless of their respective dates of issuance or acquisition. The Company has no shares carrying dividend privileges.

The General Assembly, or the Board of Directors if so authorized, may resolve to distribute dividends in installments in accordance with the applicable Capital Markets regulations. In addition, the Board of Directors may resolve to distribute dividend advances, provided that it has been authorized by the General Assembly and that such distribution is made in compliance with the applicable legislation.

6.3 Information On Financial Risk Management

The Company's financial risk management framework is structured to address foreign exchange risk, interest rate risk, liquidity risk, and credit risk. Given the Company's export-oriented revenue model, its operating foreign currency position provides a natural hedge. In addition, the Board of Directors has adopted the following policies to ensure the effective management of financial risks:

- **Foreign Exchange Risk Management:** As a significant portion of the Company's revenues is denominated in foreign currencies, exchange rate fluctuations have a limited impact on operating costs. In addition, foreign currency-denominated loans and finance lease arrangements are structured to align with the Company's revenue profile.
- **Liquidity Risk Management:** Cash flow projections are updated on a regular basis, and sufficient cash resources and available credit facilities are maintained to ensure that the Company's short-term obligations can be met.
- **Interest Rate Risk Management:** Bank borrowings and finance lease agreements are diversified in consideration of prevailing market interest rates. Where appropriate, both fixed-rate and floating-rate instruments are used to mitigate interest rate risk.
- **Credit Risk Management:** Customer-specific collection processes are monitored on an ongoing basis. In export transactions, bank-secured collection methods, such as letters of credit and bank guarantees, are preferred.

The Company's financial risk management policy is regularly monitored by the Strategic Planning Committee and the Finance Department. It is periodically reviewed by the Board of Directors, and updated as necessary.

6.4 Information on Regulatory Changes That May Materially Affect the Company's Operations

There were no legislative changes during the period from 1 January 2026 to 30 September 2026 that materially affected the Company's operations.

6.5 Events After the Reporting Period

Mr. İskender Balcı ceased to serve as an Independent Board Member of our Company effective October 2, 2026.

With respect to the vacant Independent Board Member position, our Board of Directors, pursuant to its resolution dated October 20, 2026 and numbered 2026/16, reviewed the assessment report prepared by the Corporate Governance Committee and the candidate's declaration of independence. It determined that Mr. Gökhan ALPEN meets the independence criteria set forth in the Capital Markets Board's Corporate Governance Communiqué No. II-17.1.

Accordingly, pursuant to Article 363 of the Turkish Commercial Code No. 6102 and the relevant capital markets legislation, it was resolved to appoint Mr. Gökhan ALPEN as an Independent Board Member to serve for the remainder of the current term, subject to the approval of the first General Assembly meeting. An application has been submitted to the Capital Markets Board of Türkiye to obtain the required opinions and approvals regarding the appointment.

6.6 Information on Special Audits and Regulatory Audits Conducted During the Reporting Period

No special audits or public audits were conducted during the reporting period from 01.01.2026-30.09.2026

6.7 Information on Lawsuits Filed Against the Company That May Materially Affect Its Financial Position and Operations, and Their Possible Outcomes

There are no lawsuits filed against the Company that may materially affect its financial position or operations, and accordingly, there are no related potential outcomes to report.

6.8 Administrative or Judicial Sanctions Imposed on the Company and Members of Its Governing Bodies Due to Violations of Applicable Legislation

No administrative or judicial sanctions have been imposed on the Company or the members of its governing bodies due to violations of the applicable legislation.

6.9 Information on Extraordinary General Assembly Meetings Held During the Reporting Period, Including the Meeting Date, Resolutions Adopted, and Related Actions Taken

No Extraordinary General Assembly Meeting was held during the reporting period 01.01.2026-30.09.2026

6.10 Donations and Contributions Made During the Reporting Period, and Expenditures Incurred Within the Scope of Corporate Social Responsibility Projects

During the reporting period from 01.01.2026-30.09.2026, the Company made donations and contributions and incurred expenditures of TRY 4.956.436,56 within the scope of its corporate social responsibility projects.

6.11 The Company's Repurchased Shares

The Company does not hold any of its own repurchased shares.

6.12 Information on the Company's Internal Control System and Internal Audit Activities, and the Board of Directors' Assessment Thereof

The Company's internal control system has been established in accordance with the Internal Audit Procedure and is designed to ensure that business processes are carried out effectively, efficiently, and in compliance with the applicable legislation.

Internal Audit Practices:

Planned Audits: Conducted by independent and qualified internal auditors in accordance with the annual audit plan prepared by the Quality Manager. Audit findings are documented through Non-Conformity Reports and Corrective Action Forms.

Unplanned Audits: Initiated with the approval of senior management in response to significant customer complaints, recurring non-conformities, or operational risks, and concluded through the implementation of prompt corrective action plans.

Monitoring and Reporting: All audit findings are recorded in the ERP system, reviewed during Management Review meetings, and followed up through the implementation of the necessary corrective actions.

Strategic Support Function of Internal Control: Internal control activities are supported through the regular meetings of the Strategic Planning Committee and the innovation-driven initiatives of the New Product Development Committee. This framework helps ensure the achievement of strategic objectives, the efficient use of resources, and the timely identification and management of risks.

Opinion of the Board of Directors: The Board of Directors is of the opinion that the current internal control and internal audit system contributes to the sound conduct of the Company's operations, enhances operational efficiency, and supports the timely identification and mitigation of risks. The Board also supports ongoing initiatives aimed at the continuous improvement of the system.

6.13 Assessments and Opinions of the Board of Directors on Whether the Company's Share Capital Is Impaired or the Company Is Over-Indebted

The Company's share capital has not become impaired.

6.14 Conflicts of Interest Between the Company and the Institutions Providing Investment Advisory, Credit Rating and Similar Services, and the Measures Taken to Prevent Such Conflicts

The Company has no conflicts of interest with the institutions from which it receives services, including investment advisory and rating services.

6.15 Information on Employees' Social Benefits, Professional Training, and Corporate Social Responsibility Activities Related to the Social and Environmental Impacts of the Company's Operations

At DOF Robotics, our corporate social responsibility initiatives are designed to support the Company's long-term success and enhance its sustainability. Our approach to corporate social responsibility is founded on the belief that companies should manage and strengthen their relationships with society and the environment in a responsible and sustainable manner. Through these initiatives, the Company aims to generate a positive impact by promoting socially and environmentally responsible practices. In doing so, DOF Robotics seeks not only to strengthen its corporate reputation but also to foster the trust and loyalty of its existing and potential customers.

In addition, DOF Robotics places corporate social responsibility at the core of its strategic approach in implementing its Mission, Vision, and Core Values. The Company is committed to achieving its strategic objectives while maintaining a strong sense of social responsibility. In this regard, the Company's employees are its highest priority. Accordingly, the Human Resources Department and the Company's Human Resources Strategy play a central role in supporting the achievement of its corporate objectives and fostering a sustainable and responsible working environment.

The Company's Human Resources Strategic Plan has been prepared by the Human Resources Department as an extension of, and in support of, the Company's strategic objectives and key strategies, with the aim of facilitating the achievement of its corporate goals.

The initiatives and projects planned and implemented following the establishment of the Human Resources Department have served as an important means of ensuring stakeholder participation. Taking into account the views of the stakeholders with whom the Human Resources Department interacts regarding the Company's strategic plan has enabled its human resources practices to be aligned with stakeholder needs, fostered greater ownership of the strategic plan among stakeholders, and contributed to improving the Company's overall level of success.

The stakeholders of the Human Resources Department have been classified as internal and external stakeholders. In addition, stakeholder groups have been further segmented based on their respective characteristics, expectations, and levels of significance. This classification has enabled a more effective stakeholder analysis and has supported the positioning of the Human Resources Department as a central function within the Company.

GENDER EQUALITY

By promoting gender equality both in society and in the workplace, the Company implements recruitment practices aimed at increasing the employment of women. DOF Robotics is committed to fostering awareness of gender equality among all employees, supporting women throughout their careers, increasing the representation of women in the workforce, and promoting gender equality in leadership by strengthening women's participation in decision-making processes.

At DOF Robotics, we are committed to promoting equality, advocating equal opportunities, avoiding gender-biased language and behavior, providing training on workplace gender equality, and implementing initiatives that foster an inclusive working environment. Through these efforts, the Company aims to be recognized as a leading employer that promotes gender equality in both society and the workplace.

EQUAL EMPLOYMENT OPPORTUNITIES

DOF Robotics is committed to providing equal employment opportunities to all employees and all candidates applying for positions within the Company. Employment decisions, human resources practices, and all other employment-related processes are conducted on the basis of merit, without discrimination or preferential treatment on the grounds of gender, language, religion, race, sect, ethnic origin, political opinion, or any other similar characteristic.

APPEARANCE AND TOLERANCE

A neat and professional appearance, appropriate attire, attention to personal hygiene and grooming, dedication to one's work, and a cooperative attitude toward colleagues, customers, suppliers, and visitors are among the Company's core workplace values and are recognized and encouraged as essential elements of professional conduct.

Regardless of position, all employees are expected to conduct themselves with courtesy, professionalism, and respect. Maintaining polite and respectful interactions with customers and colleagues is an integral part of the Company's professional standards and contributes to creating a positive and lasting impression.

Under DOF Robotics' corporate policy, all employees are expected to treat their colleagues, customers, suppliers, and all business partners with courtesy and professionalism at all times. Conduct that is inconsistent with these standards is not tolerated by the Company and may, where appropriate, result in disciplinary action.

TRAINING AND DEVELOPMENT

DOF Robotics' management recognizes that sustainable corporate success is built on effective teamwork. The Company believes that strong teamwork depends on the continuous personal development of its employees and their ability to work collaboratively. Guided by this principle, the Company aims to organize both internal and external training programs to enhance employees' knowledge, skills, competencies, and professional behaviors within the framework of their job responsibilities and career development plans, while also supporting their personal development.

EMPLOYEE BENEFITS AND FRINGE BENEFITS

Salary

- Meal Card
- Transportation Allowance
- Birthday Allowance (Meal Card)
- Wedding Gift (Gold Coin)
- Childbirth Gift (Gold Coin)

7. COMPLIANCE WITH CORPORATE GOVERNANCE PRINCIPLES

The Company is a publicly held company operating in accordance with the regulations of the Capital Markets Board of Türkiye (CMB).

DOF Robotics has adopted the principles of transparency, fairness, responsibility, and accountability set out in the Capital Markets Board of Türkiye's Communiqué No. II-17.1 on the Determination and Implementation of Corporate Governance Principles. Within the scope of the Communiqué, the Company complies with all mandatory Corporate Governance Principles and with the majority of the non-mandatory principles, except for certain limited exceptions.

The Company's limited non-compliance with certain non-mandatory Corporate Governance Principles does not give rise to any conflicts of interest. During the reporting period, the Company complied with the majority of the Corporate Governance Principles issued by the Capital Markets Board of Türkiye (CMB). Furthermore, audits and reporting activities were carried out as part of the Company's internal control system.

The Board Committees met regularly throughout the reporting period and duly fulfilled their oversight, audit, and reporting responsibilities. The Company exercised a high level of diligence in complying with the Corporate Governance Principles throughout the reporting period. The Company's 2025 Corporate Governance Compliance Report and Corporate Governance Information Form were submitted to and publicly disclosed through the Public Disclosure Platform (KAP) (www.kap.org.tr) in accordance with the Capital Markets Board of Türkiye's Resolution dated 10 January 2019 (No. 2/49).

Shareholders may access the Company's 2025 Corporate Governance Compliance Report by clicking on the "Corporate Governance Principles Compliance Report" under the disclosure available at https://kap.org.tr/tr/Bildirim/1564347. The 2025 Corporate Governance Information Form for 2025 may be accessed through https://-kap.org.tr/tr/Bildirim/1564348. In addition to these disclosures, the Company's corporate governance information is also available at https://kap.org.tr/tr/cgif/6130-dof-robotik-sanayi-a-s. The 2025 Corporate Governance Compliance Report is also available on the Company's website under the Investor Relations section, within the Investor Bulletins and Other Reports category, for the information of shareholders and all other stakeholders.

7.1 Compliance with Corporate Governance Principles

The long-term sustainability and continuity of a company's operations depend not only on maintaining a sound financial structure but also on establishing a strong corporate identity. DOF Robotics recognizes that achieving long-term sustainability and creating lasting value are founded on a strong corporate identity and therefore attaches great importance to maintaining and strengthening this structure both within the Company and in its external relationships. To ensure the continuity of its corporate culture, DOF Robotics exercises the utmost diligence in complying with the Corporate Governance Communiqué (II-17.1) (the "Communiqué"), published by the Capital Markets Board of Türkiye (CMB) in the Official Gazette dated 3 January 2014 and numbered 28871, as well as the Corporate Governance Principles annexed thereto.

All of the Company's operations are conducted in compliance with the applicable legislation as well as the aforementioned Corporate Governance Principles. During the reporting period from 1 January 2025 to 31 December 2025, the Company complied with the Corporate Governance Principles published by the Capital Markets Board of Türkiye (CMB) to a significant extent. The Company's Statement of Compliance with the Corporate Governance Principles is available at https://kap.org.tr/tr/cgif/6130-dof-robotik-sanayi-a-s.

7.2 Public Disclosure and Transparency

7.2.1 Company Website:

The Company's website is www.dofrobotics.com. The content of the website has been prepared in accordance with the Corporate Governance Principles issued by the Capital Markets Board of Türkiye (CMB).

7.2.2 Annual Report:

The Board of Directors' Annual Reports of DOF Robotics are prepared in accordance with the Communiqué on the Principles of Financial Reporting in the Capital Markets and are publicly disclosed together with the Company's financial statements in compliance with the provisions of the relevant Communiqué. In accordance with the Corporate Governance Communiqué, the Annual Reports are also published on the Public Disclosure Platform (KAP) and are available on the Company's website under the Investor Relations section.

7.2.3 General Assembly Meetings:

Matters relating to the General Assembly Meetings are governed by the "General Assembly" provisions of the Company's Articles of Association.

Accordingly, the General Assembly convenes either as an Ordinary General Assembly or an Extraordinary General Assembly. At such meetings, the matters included in the agenda prepared by the Board of Directors are discussed and resolved in accordance with the relevant provisions of the Turkish Commercial Code (TCC). The Extraordinary General Assembly convenes whenever required by the Company's business and adopts the necessary resolutions.

Matters that the Capital Markets Board of Türkiye (CMB) requires to be discussed at the General Assembly or disclosed to shareholders without being subject to the agenda principle must be included in the agenda of the General Assembly Meeting.

Method of Invitation:

The procedures, methods of notification, and notice periods applicable to invitations to General Assembly Meetings shall be governed by the relevant provisions of the Turkish Commercial Code (TCC) and the regulations of the Capital Markets Board of Türkiye (CMB). The provisions of Article 29/1 of the Capital Markets Law concerning the convening of the General Assembly are reserved. The procedures governing the conduct of General Assembly Meetings are set out in an Internal Directive and are carried out in accordance with the provisions of the Turkish Commercial Code (TCC), the applicable legislation, and the Internal Directive.

Electronic Participation in General Assembly Meetings:
Persons entitled to attend the Company's General Assembly Meetings may also participate in such meetings electronically in accordance with Article 1527 of the Turkish Commercial Code (TCC). Pursuant to the Regulation on General Assembly Meetings of Joint Stock Companies Held Electronically, the Company may establish an electronic general assembly system that enables eligible right holders to attend General Assembly Meetings electronically, express their opinions, submit proposals, and cast their votes, or it may obtain such services from authorized service providers established for this purpose. At all General Assembly Meetings, the Company ensures that eligible right holders and their representatives are able to exercise the rights granted to them under the aforementioned Regulation through the electronic general assembly system, in accordance with the relevant provisions of the Articles of Association.

Time of Meeting:

The Ordinary General Assembly convenes once each year within three (3) months following the end of the Company's financial year. The Extraordinary General Assembly convenes whenever and as often as required by the Company's business and operations.

Place of Meeting:

General Assembly Meetings are held at the Company's registered office or, upon a resolution of the Board of Directors, at another suitable venue within the city where the Company's registered office is located.

Chair of the General Assembly:

General Assembly Meetings are chaired by the Chairperson of the Board of Directors or, in his or her absence, by the Vice Chairperson of the Board of Directors.

Quorum and Voting Requirements:

The quorum and voting requirements for General Assembly Meetings shall be governed by the relevant provisions of the Turkish Commercial Code (TCC), the regulations of the Capital Markets Board of Türkiye (CMB), and the Corporate Governance Principles.

Attendance of the Ministry Representative:

The attendance of the relevant Ministry Representative at General Assembly Meetings shall be subject to the provisions of the Turkish Commercial Code (TCC) and the applicable capital markets legislation. At both Ordinary and Extraordinary General Assembly Meetings, the presence of a representative of the Ministry of Trade of the Republic of Türkiye is mandatory, and the meeting minutes must be signed jointly by the Ministry Representative and the authorized signatories. Any resolutions adopted at a General Assembly Meeting held in the absence of the Ministry Representative, as well as any meeting minutes that do not bear the signature of the Ministry Representative, shall be deemed invalid.

7.3 Stakeholders:

7.3.1 Informing Stakeholders:

For the purposes of this report, stakeholders include shareholders, employees, suppliers, customers, and, in general, third parties having a direct relationship with the Company. All stakeholders are informed on matters concerning them through periodic disclosures and material event disclosures made to the public in accordance with the applicable legislation via the Public Disclosure Platform (KAP). In addition, the Company organizes the necessary communication activities, information meetings, and other appropriate disclosure mechanisms to ensure that stakeholders are informed in a timely and transparent manner.

A total of 116 disclosures were made through the end of the third quarter of 2026.

Shareholders are informed simultaneously in an accurate, transparent, and understandable manner, except for information that is confidential or constitutes a trade secret. DOF Robotics aims to ensure easy access to up-to-date information by providing comprehensive and detailed disclosures on all relevant matters through its corporate website.

The Company's corporate governance practices are designed to safeguard the rights and interests of its stakeholders. Provided that the requested information does not constitute a trade secret or confidential information, all requests for information are duly considered and evaluated.

The Company has published its Disclosure Policy, prepared in accordance with the Corporate Governance Principles, on its corporate website (www.dofrobotics.com) under the Investor Relations section. The implementation, supervision, and continuous improvement of the Company's public disclosure and information policy are under the authority and responsibility of the Board of Directors.

In accordance with this Policy, the Company publicly discloses its six-month and annual financial statements, which are subject to independent audit, as well as its first-quarter and nine-month financial statements, which are not subject to independent audit. Financial reports prepared in accordance with the Turkish Accounting Standards (TAS) and the Turkish Financial Reporting Standards (TFRS) issued by the Public Oversight, Accounting and Auditing Standards Authority (POA) are disclosed to the public within the time limits prescribed by the Capital Markets Board of Türkiye (CMB).

7.4 Code of Ethics and Corporate Social Responsibility

DOF Robotics is committed to creating sustainable value, improving the quality of life of its employees, and contributing to the economic, environmental, and social well-being of its customers, suppliers, and the communities in which it operates. To this end, the Company has established Ethics and Social Responsibility Policies to guide employees in acting in accordance with the Company's ethical principles and to promote the adoption of these standards by customers, suppliers, and other external stakeholders. The Company undertakes the necessary measures to ensure compliance with and effective implementation of its ethical principles throughout the organization.

8. SUSTAINABILITY PRINCIPLES COMPLIANCE FRAMEWORK

Sustainability Approach

In all sectors in which we operate, we strive to continuously improve our performance with a strong awareness of our social and environmental responsibilities towards society. We make our investments with the understanding that they are undertaken for the benefit of all our stakeholders.

The Company approaches its sustainability activities from an environmental, social, and governance (ESG) perspective and continuously enhances its practices in these areas. By implementing its Environmental Management System policies, DOF Robotics conducts its operations with a strong sense of responsibility towards nature and the environment, carrying out its activities in accordance with the principles of environmental stewardship. In addition, we implement initiatives at every stage of our operations to reduce energy consumption and improve energy efficiency.

Across all our operations, we are committed to reducing the consumption of water and natural resources and using them as efficiently as possible. We work to minimize waste at its source, promote reuse and recycling wherever possible, and ensure that all waste is disposed of in compliance with applicable legislation. As part of our sustainability efforts, we regard fair, responsible, and accountable governance, ethical principles, environmental sustainability, human and employee rights, occupational health and safety, responsible supplier relationships, and our contributions to society as integral to the way we conduct our business.

At DOF Robotics, we are mindful of the needs of both today and tomorrow. As we serve society, we act with careful consideration for the harmonious relationship between people and the environment. Together with our stakeholders, we carry out our activities with diligence to ensure that our products continue to deliver value for future generations.

To strengthen ownership of sustainability across the organization, we have established environmental, social, and economic objectives for our managers and integrated these objectives into the performance evaluation process. In developing our sustainability strategy roadmap, we took into consideration the United Nations Sustainable Development Goals (SDGs), consisting of 17 goals and 169 underlying targets. We have defined our objectives with the aim of contributing to eight of these Sustainable Development Goals.

9. INVESTOR RELATIONS

Pursuant to the Corporate Governance Communiqué (II-17.1), companies applying to the Capital Markets Board of Türkiye (CMB) for the initial public offering of their shares are required to establish an Investor Relations Department and appoint an Investor Relations Manager reporting directly to the relevant management level within six months from the date their shares commence trading on the stock exchange.

Accordingly, F. Zuhal Torun, who holds the Capital Markets Activities Level 3 License and the Corporate Governance Rating License, has been appointed as the Investor Relations Manager. It has also been resolved that she shall be responsible for carrying out the duties and responsibilities of the Investor Relations Department and shall serve as a member of the Corporate Governance Committee in accordance with the applicable legislation.

The contact details of the DOF Robotics Investor Relations Department are provided below:

F. Zuhal Torun
Capital Markets Activities Level 3 License No.: 207480
Corporate Governance Rating License No.: 941122

Investor Relations Department;
Tel: +90 212 801 00 03
E-mail: ir@dofrobotics.com

9.1 Principal Activities of the Investor Relations Department:

- Maintaining shareholder records in an accurate, secure, and up-to-date manner.
- Ensuring that General Assembly Meetings are conducted in compliance with the applicable legislation, the Articles of Association, and the Company's internal regulations.
- Preparing the documents required to be made available to shareholders for review in connection with General Assembly Meetings and taking the necessary measures to ensure that such meetings are conducted in accordance with the applicable legislation, the Articles of Association, and the Company's internal regulations.
- Overseeing and monitoring the Company's compliance with all obligations arising from the capital markets legislation, including corporate governance and public disclosure requirements; coordinating communication with the public beyond the disclosures required by law; and maintaining ongoing communication with investors through regular meetings and engagement activities.

9.1.1 Principal Activities Performed by the Investor Relations Department During the Reporting Period

- During the period from 01.01.2026-30.09.2026, the Investor Relations Department received approximately 35 information requests from investors via telephone and e-mail. All inquiries were responded to in accordance with the applicable legislation and the Company's Disclosure Policy. Except for information classified as confidential or constituting a trade secret, all requests were handled in compliance with the principle of equal treatment.
- The Company's public disclosure obligations were fulfilled in accordance with the applicable legislation, and all disclosures made through the Public Disclosure Platform (KAP) were complete, accurate, clear, and sufficiently informative, while avoiding any misleading statements.

9.1.2 Exercise of Shareholders' Right to Obtain Information

DOF Robotics is committed to maintaining active, effective, and transparent communication with all stakeholders, including shareholders, investors, employees, and customers, in accordance with the applicable regulations and the provisions of its Articles of Association. To this end, the Company discloses all information that is not considered confidential or a trade secret in a complete, fair, accurate, timely, understandable, cost-effective, and easily accessible manner, ensuring equal and simultaneous access for all stakeholders.

In line with this commitment, the Company has adopted a Disclosure Policy, which is available under the Investor Relations section of its corporate website at www.dofrobotics.com.

The purpose of the Disclosure Policy is to ensure active, effective, and transparent communication with all stakeholders, including shareholders, investors, employees, and customers, in accordance with the applicable regulations and the provisions of the Company's Articles of Association. To this end, the Company is committed to providing all information that does not constitute confidential information or a trade secret in a complete, fair, accurate, timely, understandable, cost-effective, and easily accessible manner, ensuring equal and simultaneous access for all stakeholders.

While maintaining an active and transparent disclosure policy, the Company aims to comply with all Capital Markets Board of Türkiye (CMB) and Borsa İstanbul regulations governing public disclosure and to implement the most effective communication practices in all of its public disclosure activities.

DOF Robotics uses a variety of communication channels and disclosure tools to keep its stakeholders informed. These include periodic financial statements, independent auditor's reports and declarations, annual and interim activity reports, the Company's corporate website (www.dofrobotics.com), material event disclosures, announcements published in the Turkish Trade Registry Gazette, and communications conducted via teleconferences, telephone, e-mail, and fax. The Company also communicates through social media, print and broadcast media, as well as investor meetings held either in person or via teleconference.

Requests for information submitted to DOF Robotics by shareholders, investors, and analysts are handled by the Investor Relations Department through written or verbal responses, or during investor information meetings, based solely on information that has already been publicly disclosed.

Following the announcement of the Company's interim and annual financial and operational results, DOF Robotics representatives may, from time to time, participate in national and international conferences or meetings to share information with investors and analysts.

10. FINANCIAL POSITION

Income Statement	Nine months ended Sep 30, 2026	Nine months ended Sep 30, 2025	Change (%)
Revenue	675,289,321	491,822,469	27%
Gross Profit	436,855,981	310,545,677	29%
Operating Profit	32,372,433	96,889,184	-199%
Profit for the Period	80,444,790	44,016,500	45%
Statement of Financial Position	As of Sep 30, 2026	As of Dec 31, 2025	**Change (%)**
Current Assets	2,996,683,249	2,414,705,029	19%
Non-current Assets	1,078,249,140	1,065,546,038	1%
Total Assets	4,074,932,389	3,480,251,067	15%
Current Liabilities	1,388,251,714	838,424,578	40%
Non-current Liabilities	223,830,581	558,333,286	-149%
Equity	2,462,850,094	2,083,493,203	15%
Net Profit (Loss) for the Period	85,026,066	244,951,325	-188%

** The financial information presented in this table is provided in summary form. For detailed financial information, please refer to the publicly disclosed consolidated financial statements and their accompanying notes.

The income statement items relate to the period from January 1, 2026, to September 30, 2026, and are presented together with the comparative figures for the corresponding period of the previous year, from January 1, 2025, to September 30, 2025.

The balance sheet items are presented as of September 30, 2026, with comparative figures from the statement of financial position as of December 31, 2025.

Net profit for the period represents the amount attributable to the equity holders of the parent company after deducting the portion attributable to non-controlling interests.

The financial information has been prepared in accordance with Turkish Financial Reporting Standards (TFRS).

Percentage change is calculated by dividing the difference between the two periods by the current period amount.

11. OTHER MATTERS

At the Annual General Assembly Meeting held on 30 April 2026, the shareholders approved the appointment of PKF Aday Bağımsız Denetim A.Ş. as the Company's independent auditor for the accounting period from 1 January 2026 to 31 December 2026. The General Assembly resolution dated 30 April 2026 was registered on 18 May 2026 and published in the Turkish Trade Registry Gazette, issue No. 107184, dated 18 May 2026. The independent audit firm has no relationship with the Company that could affect its independence.

This report has been prepared in accordance with the Regulation on the Minimum Content of Annual Activity Reports of Companies, published by the Ministry of Trade in the Official Gazette dated 28 August 2012 and numbered 28395. The report has been reviewed, signed, and approved by the members of the Board of Directors of the Company whose names appear below.

Yours sincerely,

Chairman of the Board of Directors
Mustafa Mertcan

Vice Chairman of the Board of Directors
Bakıt Baydaliev

Member of the Board of Directors
Murat Nadir Tansel Saraç

Member of the Board of Directors
Fatih Mehmet Keçebir

Independent Member of the Board of Directors
Kaan Özçelik

** In the event of any discrepancy between the Turkish and English versions of the Activity Report, the Turkish version shall prevail.



DOF ROBOTICS SANAYİ A.Ş.
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Zeytinburnu, Istanbul, Türkiye